

*Slough Borough  
Council  
Budget 2020/21*

*Produced by Finance*

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# Budget 2020/21

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## Executive Summary

This document provides the council's approved February 2020 Cabinet the revenue and capital budget for April 2020 to March 2021. This sets the cash limit for each service in revenue and capital for 2020/21.

The revenue budget relates to the income and expenditure incurred on day to day running of the Council. The capital budgets include income and expenditure from which the Council will yield service and/or economic benefit in future years.

## Summary Revenue Budget – General Fund 2020/21

1 Sign Convention: (Receipts)/Payments

2 Assumptions for budgets April 2020 to March 2021

*Council Tax 3.84% increase (1.84% Council Tax 2% Social Care Precept) as agreed at February 2020 cabinet.*

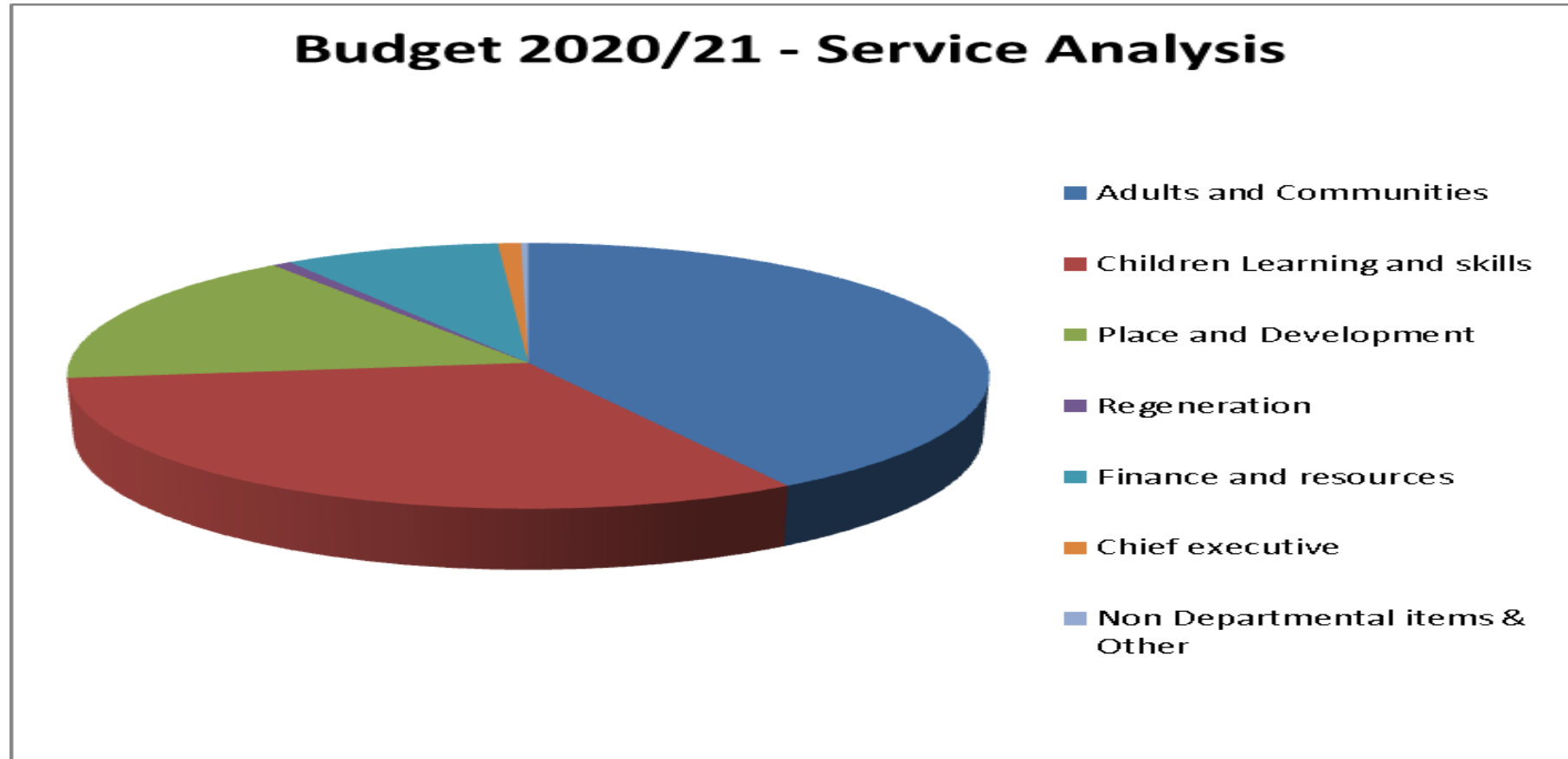
*Inflation – awarded as per contractual arrangement or September CPI,*

*Salary - 2% pay award, 13.90% NI, 24.5% Superannuation,*

GBP'000							
Service	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings – Other	Other	Budget 2020/21
Adults and Communities	52,237.4	1,169.0	1,362.0	0.0	(2,395.0)	(181.0)	52,192.4
Children Learning and skills	36,552.9	742.7	2,188.0	(480.0)	(110.0)	1,301.3	40,194.9
Place and Development	19,937.5	371.1	1,478.0	(285.0)	(1,006.0)	451.2	20,946.8
Regeneration	(2,039.7)	338.6	522.0	0.0	500.0	(240.3)	(919.4)
Finance and Resources	12,935.5	458.3	567.0	(1,050.0)	(2,894.0)	511.8	10,528.6
Chief executive	962.6	60.3	100.0	0.0	0.0	(0.1)	1,122.8
<b>Net Cost of Services</b>	<b>120,586.2</b>	<b>3,140.0</b>	<b>6,217.0</b>	<b>(1,815.0)</b>	<b>(5,905.0)</b>	<b>1,842.9</b>	<b>124,066.1</b>
Non Departmental items	(87.3)	0.0	550.0	0.0	(235.0)	(81.3)	146.4
<b>SBC BUDGET REQUIREMENT (EX Parish)</b>	<b>120,498.9</b>	<b>3,140.0</b>	<b>6,767.0</b>	<b>(1,815.0)</b>	<b>(6,140.0)</b>	<b>1,761.6</b>	<b>124,212.5</b>
Parish Precepts	102.6	0.0	0.0	0.0	0.0	97.1	199.7
<b>SBC BUDGET REQUIREMENT (Inc Parish)</b>	<b>120,601.5</b>	<b>3,140.0</b>	<b>6,767.0</b>	<b>(1,815.0)</b>	<b>(6,140.0)</b>	<b>1,858.7</b>	<b>124,412.2</b>

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## Budget General Fund 2020/21 – Net Service Analysis



## Sources of Finance Budget General Fund 2020/21

GBP'000 Sources of Finance	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings – Other	Other	Budget 2020/21
New Home Bonus	(2,717.0)	0.0	0.0	0.0	0.0	456.4	(2,260.6)
Adult Social Care Grant	(1,396.0)	0.0	0.0	0.0	0.0	(1,486.5)	(2,882.5)
Council Tax	(58,595.6)	0.0	0.0	0.0	0.0	(2,525.1)	(61,120.7)
NNDR	(42,395.0)	0.0	0.0	0.0	0.0	333.8	(42,061.2)
Public Health Grant	(7,363.0)	0.0	0.0	0.0	0.0	(206.2)	(7,569.2)
PFI Grant	(3,678.0)	0.0	0.0	0.0	0.0	0.0	(3,678.0)
Better Care Fund	(3,357.0)	0.0	0.0	0.0	0.0	(516.0)	(3,873.0)
Independent Living Fund	(312.0)	0.0	0.0	0.0	0.0	(3.0)	(315.0)
LCTS Admin Support Grant	(158.0)	0.0	0.0	0.0	0.0	(8.0)	(166.0)
Housing Benefit Admin Support Grant	(630.0)	0.0	0.0	0.0	0.0	144.0	(486.0)
<b>Total Sources of Finance</b>	<b>(120,601.6)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(3,810.6)</b>	<b>(124,412.2)</b>

## Summary Capital Budget General Fund and Sources of Finance 2020/21

GBP'000	Budget 2019/20	Budget 2020/21
<b>Capital Budget</b>		
Adults and Communities	9,109.0	5,766.0
Children Learning and Skills	19,814.0	7,870.0
Place and Development	15,316.0	26,643.0
Regeneration	85,982.0	101,923.0
Finance and Resources	6,280.0	4,900.0
Chief Executive	0.0	0.0
<b>Total Capital Budget</b>	<b>136,501.0</b>	<b>147,102.0</b>

GBP'000	Budget 2019/20	Budget 2020/21
<b>Capital - Sources of Finance</b>		
Grant Funded	(32,825.0)	(33,816.0)
Borrowing	(100,676.0)	(110,286.0)
Section 106	(3,000.0)	(3,000.0)
<b>Total Capital - Sources of Finance</b>	<b>(136,501.0)</b>	<b>(147,102.0)</b>



## Adult & Communities Summary Revenue Budget 2020/21

Key Point 1 – The budgets for 2019/20 and 2020/21 have been amended to remove the following grants and report under corporate “Sources of Finance”. This better represents the true expenditure in the service: Grants for 2019/20 were as follows (£’000).

Public Health Grant – £7,363.0

Better Care Fund – £3,357.0

Independent Living Fund – £312.0

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP’000 Adult and Communities	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
Adult Social Care Commissioning	3,681.8	219.3	0.0	0.0	(250.0)	0.0	3,651.1
Adult Social Care Operations	34,923.0	764.1	1,297.0	0.0	(100.0)	0.0	36,884.1
Public Health	6,714.5	0.0	0.0	0.0	0.0	0.0	6,714.5
Communities and Leisure	6,453.5	125.2	25.0	0.0	(1,580.0)	(181.2)	4,842.5
Regulatory Services	464.6	60.4	40.0	0.0	(465.0)	0.2	100.2
<b>Total Adult &amp; Communities</b>	<b>52,237.4</b>	<b>1,169.0</b>	<b>1,362.0</b>	<b>0.0</b>	<b>(2,395.0)</b>	<b>(181.0)</b>	<b>52,192.4</b>

## Adult & Communities Summary Capital Budget 2020/21

*Appendix VII Capital Cost Centre breakdown (detailed table in landscape format)*

<b>GBP'000</b> Adults & Communities - Capital	Budget 2019/20	Budget 2020/21
Adult Social Care Commissioning	0.0	0.0
Adult Social Care Operations	1,404.0	0.0
Public Health	0.0	0.0
Communities and Leisure	6,965.0	66.0
Regulatory Services	740.0	5,700.0
<b>Total Adults &amp; Communities - Capital</b>	<b>9,109.0</b>	<b>5,766.0</b>

## Children Learning and Skills Summary Revenue Budget 2020/21

Key Point 1 – The budgets for 2019/20 and 2020/21 have been amended to remove the following grants and report under corporate “Sources of Finance”. This better represents the true expenditure in the service: Grants for 2019/20 were as follows (£'000).

PFI Grant – £3678.1

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000							
Children Learning and skills	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings – Other	Other	Budget 2020/21
Directorate services	1,803.0	69.9	0.0	0.0	0.0	(9.4)	1,863.5
Slough Children’s Services Trust	25,385.0	400.0	1,588.0	0.0	0.0	1,350.3	28,723.3
Schools	3,391.0	86.7	600.0	(180.0)	(110.0)	(120.8)	3,666.9
Inclusion	585.0	56.7	0.0	0.0	0.0	37.9	679.6
Early Years and Prevention	2,048.0	129.4	0.0	(300.0)	0.0	43.3	1,920.7
DSG	(337.2)	0.0	0.0	0.0	0.0	0.0	(337.2)
Other - PFI	3,678.1	0.0	0.0	0.0	0.0	0.0	3,678.1
<b>Total Children Learning and skills</b>	<b>36,552.9</b>	<b>742.7</b>	<b>2,188.0</b>	<b>(480.0)</b>	<b>(110.0)</b>	<b>1,301.3</b>	<b>40,194.9</b>

## Children Learning and Skills Summary Capital Budget 2020/21

*Appendix VII Capital Cost Centre breakdown (detailed table in landscape format)*

GBP'000	Budget 2019/20	Budget 2020/21
Children, Learning and Skills - Capital		
Directorate services	0.0	0.0
Schools	19,158.0	7,620.0
Inclusion	0.0	0.0
Early Years and Prevention	656.0	250.0
<b>Total Children, Learning and Skills - Capital</b>	<b>19,814.0</b>	<b>7,870.0</b>

## Place and Development Summary Revenue Budget 2020/21

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000							
Place and Development	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
Building Management	3,810.1	53.8	608.0	0.0	0.0	474.2	4,946.1
Direct Service Organisation (DSO)	(1,156.1)	118.0	0.0	(135.0)	(700.0)	(211.8)	(2,084.9)
Environmental Services	14,164.5	131.0	0.0	(150.0)	(156.0)	211.8	14,201.3
Housing (People) Services – Regulation & Enforcement	1,363.3	24.3	0.0	0.0	(50.0)	(22.9)	1,314.7
Housing (People) Services	1,755.7	44.0	870.0	0.0	(100.0)	(0.1)	2,569.6
<b>Total Place and Development</b>	<b>19,937.5</b>	<b>371.1</b>	<b>1,478.0</b>	<b>(285.0)</b>	<b>(1,006.0)</b>	<b>451.2</b>	<b>20,946.8</b>

## Place and Development Summary Capital Budget 2020/21

*Appendix VII Capital Cost Centre breakdown (detailed table in landscape format)*

GBP'000	Budget 2019/20	Budget 2020/21
Place and Development		
Building Management	12,144.0	3,000.0
Direct Service Organisation (DSO)	0.0	0.0
Environmental Services	605.0	1,648.0
Housing (People) Services – Regulation & Enforcement	0.0	0.0
Housing People Services	2,567.0	21,995.0
<b>Total Place and Development</b>	<b>15,316.0</b>	<b>26,643.0</b>

## Regeneration Summary Revenue Budget 2020/21

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000 Regeneration	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
Economic Development	(169.7)	1.8	190.0	0.0	0.0	0.0	22.1
Major Infrastructure Projects	4,408.5	86.9	0.0	0.0	(100.0)	(132.0)	4,263.4
Planning and Transport	1,715.2	191.5	332.0	0.0	(400.0)	0.0	1,838.7
Regeneration	654.8	6.4	0.0	0.0	0.0	(0.3)	660.9
Regeneration Delivery	(1,386.8)	33.3	0.0	0.0	0.0	0.0	(1,353.5)
Regeneration Development	(7,261.7)	18.7	0.0	0.0	1,000.0	(108.0)	(6,351.0)
<b>Total Regeneration</b>	<b>(2,039.7)</b>	<b>338.6</b>	<b>522.0</b>	<b>0.0</b>	<b>500.0</b>	<b>(240.3)</b>	<b>(919.4)</b>

## Regeneration Summary Capital Budget 2020/21

*Appendix VII Capital Cost Centre breakdown (detailed table in landscape format)*

GBP'000	Budget 2019/20	Budget 2020/21
Regeneration		
Economic Development	0.0	0.0
Major Infrastructure Projects	11,235.0	27,111.0
Planning and Transport	2,018.0	2,789.0
Regeneration	0.0	0.0
Regeneration Delivery	3,799.0	2,400.0
Regeneration Development	68,930.0	69,623.0
<b>Total Regeneration</b>	<b>85,982.0</b>	<b>101,923.0</b>



## Finance and Resources Summary Revenue Budget 2020/21

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000							
Finance and resources	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings – Other	Other	Budget 2020/21
Customer and Communications	9,488.9	34.5	75.0	0.0	0.0	(5,676.4)	3,922.0
Digital and Strategic IT	1,240.0	53.5	36.0	0.0	0.0	3,420.3	4,749.8
Finance	(747.6)	266.2	100.0	0.0	(2,684.0)	2,866.1	(199.3)
Governance	1,064.5	56.3	132.0	(300.0)	0.0	(0.2)	952.6
People	1,889.7	47.8	224.0	(750.0)	(210.0)	(98.0)	1,103.5
<b>Total Finance and Resources</b>	<b>12,935.5</b>	<b>458.3</b>	<b>567.0</b>	<b>(1,050.0)</b>	<b>(2,894.0)</b>	<b>511.8</b>	<b>10,528.6</b>

## Finance and Resources Summary Capital Budget 2020/21

*Appendix VII Capital Cost Centre breakdown (detailed table in landscape format)*

GBP'000			
	Finance and Resources	Budget 2019/20	Budget 2020/21
	Customer and Communications	0.0	0.0
	Digital and Strategic IT	4,455.0	3,850.0
	Finance	1,825.0	1,050.0
	Governance	0.0	0.0
	People	0.0	0.0
	<b>Total Finance and Resources</b>	<b>6,280.0</b>	<b>4,900.0</b>

## Chief Executive Summary Revenue Budget 2020/21

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
Chief executive							
Policy and Performance	628.8	41.7	100.0	0.0	0.0	(0.1)	770.4
Chief Executive services	333.8	18.6	0.0	0.0	0.0	0.0	352.4
<b>Total Chief executive</b>	<b>962.6</b>	<b>60.3</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.1)</b>	<b>1,122.8</b>

## Non-Departmental Items Revenue Budget 2020/21

*Appendix I and II Costs by type and cost centre (detailed table in landscape format)*

GBP'000 Non Departmental items	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
Interest Payable and similar Charges	2,972.2	0.0	0.0	0.0	0.0	1,011.0	3,983.2
Interest and Investment income	(2,873.0)	0.0	0.0	0.0	(235.0)	0.0	(3,108.0)
MRP	39.6	0.0	0.0	0.0	0.0	0.0	39.6
General Fund Additional items	(226.1)	0.0	550.0	0.0	0.0	(1,092.3)	(768.4)
Parish Precepts	102.6	0.0	0.0	0.0	0.0	97.1	199.7
<b>Total Non Departmental items</b>	<b>15.3</b>	<b>0.0</b>	<b>550.0</b>	<b>0.0</b>	<b>(235.0)</b>	<b>15.8</b>	<b>346.1</b>

## Summary Housing Revenue Account Revenue and Capital Budget – 2020/21

*Appendix VI and VIII Costs by type and cost centre (detailed table in landscape format)*

GBP'000	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
HRA Management Account Expenditure	10,819.0	181.6	0.0	0.0	0.0	261.4	11,262.0
HRA Repairs Maintenance Investment	8,500.0	0.0	0.0	0.0	0.0	0.0	8,500.0
HRA Debt Repayment	5,801.0	0.0	0.0	0.0	0.0	(83.0)	5,718.0
HRA Depreciation/Capital Charges/Revenue Cont. to Capital	13,155.0	0.0	0.0	0.0	0.0	(240.0)	12,915.0
HRA Income	(35,404.0)	(181.6)	0.0	0.0	0.0	(368.4)	(35,954.0)
<b>Net Cost of Services</b>	<b>2,871.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(430.0)</b>	<b>2,441.0</b>
<b>Housing Revenue Account Financing</b>	<b>(2,871.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>430.0</b>	<b>(2,441.0)</b>

GBP'000	Budget 2019/20	Budget 2020/21
<b>Housing Revenue Account Capital Budget</b>		
Repairs Management Investment (RMI) - Capital Programme	7,970.0	3,570.0
Planned Maintenance Capital	10,280.0	5,243.0
Affordable Homes Capital	16,384.0	8,000.0
<b>Total Housing Revenue Account Capital Budget</b>	<b>34,634.0</b>	<b>16,813.0</b>

GBP'000							
Housing Revenue Account Detail	Budget 2019/20	Inflation	Growth	Savings - Transformation	Savings - Other	Other	Budget 2020/21
J006 - Management Team	652.5	7.4	0.0	0.0	0.0	0.0	659.9
J007 - IT Support (HRA)	54.8	4.1	0.0	0.0	0.0	0.0	58.9
J009 - Customer and Business Support (HRA)	54.8	1.5	0.0	0.0	0.0	0.0	56.3
J010 - De-Designated Team from Supporting Housing	29.5	0.0	0.0	0.0	0.0	0.0	29.5
J015 - Tenant Services	1,835.3	20.9	0.0	0.0	0.0	(182.5)	1,673.7
J016 - North Neighbourhood Team	509.1	12.9	0.0	0.0	0.0	0.0	522.0
J017 - South Neighbourhood Team	368.4	9.8	0.0	0.0	0.0	0.0	378.2
J018 - East Neighbourhood Team	504.4	10.3	0.0	0.0	0.0	0.0	514.7
J019 - Housing Intervention	519.8	10.8	0.0	0.0	0.0	0.0	530.6
J020 - Clients Services Team	925.9	64.2	0.0	0.0	0.0	182.5	1,172.6
J021 - Neighbourhood-Resilience& Enforcement Team	321.7	12.6	0.0	0.0	0.0	0.0	334.3
J022 - Housing Allocations	70.6	(0.7)	0.0	0.0	0.0	0.0	69.9
J028 - Tenants Participation Team	302.4	10.5	0.0	0.0	0.0	0.0	312.9
J029 - Investigations Unit (HRA)	44.1	1.3	0.0	0.0	0.0	0.0	45.4
J100 - Lettings	202.0	2.6	0.0	0.0	0.0	0.0	204.6
J150 - Service Charge Administration	235.9	13.4	0.0	0.0	0.0	0.0	249.3
J200 - HRA Recharges	4,196.8	0.0	0.0	0.0	0.0	(431.0)	3,765.8
J606 - Housing Repairs (RMI 1.12.17)	5,384.3	0.0	0.0	0.0	0.0	0.0	5,384.3
J607 - Housing Repairs (Day to Day) (RMI 1.12.17)	3,167.0	0.0	0.0	0.0	0.0	0.0	3,167.0
J*** - All J codes Control Code	(19,379.3)	(181.6)	0.0	0.0	0.0	431.0	(19,129.9)
J400 - Housing Revenue Account	2,871.0	0.0	0.0	0.0	0.0	(430.0)	2,441.0
<b>Net Cost of Services</b>	<b>2,871.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(430.0)</b>	<b>2,441.0</b>
<b>Housing Revenue Account Financing</b>	<b>(2,871.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>430.0</b>	<b>(2,441.0)</b>

# Appendix

## Appendix I All Services Summary Budget Spend By Type

Service	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	Budget 2020/21
Adults and Communities	21,709.1	1,952.0	162.2	53,661.8	682.2	(25,974.6)	(0.3)	52,192.4
Children Learning and skills	7,506.4	292.7	3,023.4	101,835.2	3,456.2	(75,919.0)	0.0	40,194.9
Place and Development	13,017.3	13,559.3	1,374.4	(2,250.1)	7.7	(5,494.4)	732.6	20,946.8
Regeneration	6,688.4	3,426.1	2,509.0	(998.2)	0.0	(12,645.4)	100.7	(919.4)
Finance and Resources	13,858.9	18,200.9	15.0	745.0	(485.4)	(21,805.7)	(0.1)	10,528.6
Chief executive	1,105.1	0.0	0.0	1.2	16.5	0.0	0.0	1,122.8
<b>Net Cost of Services</b>	<b>63,885.2</b>	<b>37,431.0</b>	<b>7,084.0</b>	<b>152,994.9</b>	<b>3,677.2</b>	<b>(141,839.1)</b>	<b>832.9</b>	<b>124,066.1</b>

## Adult & Communities Summary Budget 2020/21 Spend by Type

GBP'000								Budget 2020/21
Adults and Communities	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	
Adult Social Care Commissioning	1,556.4	0.0	0.0	12,615.0	0.0	(10,520.3)	0.0	3,651.1
Adult Social Care Operations	11,304.6	383.0	156.6	33,215.8	0.0	(8,175.9)	0.0	36,884.1
Public Health	595.7	6.3	3.0	6,339.3	0.0	(229.8)	0.0	6,714.5
Communities and Leisure	5,335.3	1,060.6	0.5	1,714.7	393.2	(3,661.4)	(0.3)	4,842.6
Regulatory Services	2,917.1	502.1	2.1	(223.0)	289.0	(3,387.2)	0.0	100.1
<b>Total Adults and Communities</b>	<b>21,709.1</b>	<b>1,952.0</b>	<b>162.2</b>	<b>53,661.8</b>	<b>682.2</b>	<b>(25,974.6)</b>	<b>(0.3)</b>	<b>52,192.4</b>



## Children, Learning and Skills Summary Budget 2020/21 Spend by Type

GBP'000								Budget
Children Learning and skills	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	2020/21
Directorate services	731.8	215.9	0.0	7,607.8	1.0	(3,014.9)	(3,678.1)	1,863.5
Slough Children's services trust	0.0	0.0	0.0	28,723.3	0.0	0.0	0.0	28,723.3
Schools	959.3	29.0	3,022.6	415.1	2.0	(761.1)	0.0	3,666.9
Inclusion	1,554.3	1.0	0.0	(162.0)	0.0	(713.7)	0.0	679.6
Early Years and Prevention	4,261.0	46.8	0.8	(1,820.7)	0.0	(567.2)	0.0	1,920.7
DSG	0.0	0.0	0.0	67,071.7	3,453.2	(70,862.1)	0.0	(337.2)
Other - PFI	0.0	0.0	0	0.0	0.0	0.0	3,678.1	3,678.1
<b>Total Children Learning and Skills</b>	<b>7,506.4</b>	<b>292.7</b>	<b>3,023.4</b>	<b>101,835.2</b>	<b>3,456.2</b>	<b>(75,919.0)</b>	<b>0.0</b>	<b>40,194.9</b>

## Place and Development Summary Budget 2020/21 Spend by Type

GBP'000								Budget 2020/21
Place and Development	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	
Building Management	1,838.3	4,596.2	17.0	(451.4)	0.0	(1,054.0)	0.0	4,946.1
Direct Service Organisation (DSO)	7,580.9	374.2	1,357.4	(11,903.8)	0.0	(226.2)	732.6	(2,084.9)
Environmental Services	38.4	5,387.5	0.0	9,765.9	0.0	(990.5)	0.0	14,201.3
Housing (People) Services – Regulation & Enforcement	1,403.9	14.4	0.0	222.9	0.0	(326.5)	0.0	1,314.7
Housing (People) Services	2,155.8	3,187.0	0.0	116.3	7.7	(2,897.2)	0.0	2,569.6
<b>Total Place and Development</b>	<b>13,017.3</b>	<b>13,559.3</b>	<b>1,374.4</b>	<b>(2,250.1)</b>	<b>7.7</b>	<b>(5,494.4)</b>	<b>732.6</b>	<b>20,946.8</b>

## Regeneration Summary Budget 2020/21 Spend by Type

GBP'000								Budget 2020/21
Regeneration	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	
Economic Development	232.0	35.0	0.0	128.1	0.0	(373.0)	0.0	22.1
Major Infrastructure Projects	1,627.3	919.8	2,465.8	196.6	0.0	(946.1)	0.0	4,263.4
Planning and Transport	2,750.2	2,027.0	23.8	1,537.9	0.0	(4,600.9)	100.7	1,838.7
Regeneration	687.2	0.0	0.0	(26.3)	0.0	0.0	0.0	660.9
Regeneration Delivery	743.3	0.0	18.2	(2,115.0)	0.0	0.0	0.0	(1,353.5)
Regeneration Development	648.4	444.3	1.2	(719.5)	0.0	(6,725.4)	0.0	(6,351.0)
<b>Total Regeneration</b>	<b>6,688.4</b>	<b>3,426.1</b>	<b>2,509.0</b>	<b>(998.2)</b>	<b>0.0</b>	<b>(12,645.4)</b>	<b>100.7</b>	<b>(919.4)</b>

## Finance and Resources Summary Budget 2020/21 Spend by Type

GBP'000								
Finance and Resources	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	Budget 2020/21
Customer and Communications	4,558.1	0.0	0.0	594.5	0.0	(1,230.6)	0.0	3,922.0
Digital and Strategic IT	1,949.5	0.0	0.0	2,800.3	0.0	0.0	0.0	4,749.8
Finance	3,283.5	18,149.0	0.0	(1,590.4)	(515.1)	(19,526.2)	(0.1)	(199.3)
Governance	1,190.5	36.3	15.0	585.2	11.7	(886.1)	0.0	952.6
People	2,877.3	15.6	0.0	(1,644.6)	18.0	(162.8)	0.0	1,103.5
<b>Total Finance and Resources</b>	<b>13,858.9</b>	<b>18,200.9</b>	<b>15.0</b>	<b>745.0</b>	<b style="color: red;">(485.4)</b>	<b style="color: red;">(21,805.7)</b>	<b style="color: red;">(0.1)</b>	<b>10,528.6</b>

## Chief Executive Summary Budget 2020/21 Spend by Type

GBP'000								Budget 2020/21
Chief executive	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	
Policy and Performance	814.8	0.0	0.0	(44.4)	0.0	0.0	0.0	770.4
Chief Executive services	290.3	0.0	0.0	45.6	16.5	0.0	0.0	352.4
<b>Total Chief executive</b>	<b>1,105.1</b>	<b>0.0</b>	<b>0.0</b>	<b>1.2</b>	<b>16.5</b>	<b>0.0</b>	<b>0.0</b>	<b>1,122.8</b>

## Appendix II All Cost Centres Budget 2020/21 Spend by Type

Service	Employees £	Premises- Related Expenditure £	Transport- Related Expenditure £	Supplies & Services £	Third Party Payments & Transfer Payments £	Income £	Other £	Budget 2020/21 £
<b>Adults and Communities</b>								
<b>- Adult Social Care Commissioning</b>								
A01C - Better Care Fund	0	0	0	9,034,500	0	(9,034,500)	0	0
A02C - Voluntary Sector	0	0	0	644,400	0	(290,100)	0	354,300
A02F - Extra Care Housing	0	0	0	848,200	0	0	0	848,200
A03C - Housing Related Support	0	0	0	682,000	0	0	0	682,000
A04C - DAAT	100,100	0	0	144,900	0	0	0	245,000
A05C - Commissioning and Outcomes Team	1,245,600	0	0	93,610	0	0	0	1,339,210
A06C - Integrated Commissioning	0	0	0	745,100	0	(763,200)	0	(18,100)
A07C - Carers	0	0	0	410,500	0	(210,000)	0	200,500
A08C - CHC	210,700	0	0	11,800	0	(222,500)	0	0
	<b>1,556,400</b>	<b>0</b>	<b>0</b>	<b>12,615,010</b>	<b>0</b>	<b>(10,520,300)</b>	<b>0</b>	<b>3,651,110</b>
<b>Adult Social Care Operations</b>								
A01A - Safeguarding Staff and Operational Managers	298,300	0	0	2,500	0	0	0	300,800
A01D - Divisional Management	945,300	0	0	739,100	0	(718,000)	0	966,400
A01E - East Client Budget	0	0	0	5,898,200	0	(1,867,700)	0	4,030,500
A01H - HSWT	443,700	0	0	9,100	0	0	0	452,800
A01L - LD Client Budgets	0	0	0	11,312,500	0	(750,000)	0	10,562,500
A01M - MH Client Budgets	0	0	0	3,235,400	0	(120,000)	0	3,115,400
A01N - North Client Budget	0	0	0	4,420,200	0	(1,100,200)	0	3,320,000
A01R - Reablement Client Budget	0	0	0	468,800	0	0	0	468,800
A01S - South Client Budget	0	0	0	3,410,100	0	(832,600)	0	2,577,500
A02A - DOLS, IMCA	121,900	0	0	0	0	(11,300)	0	110,600
A02D - Transformation and Business Support	344,300	0	0	8,200	0	0	0	352,500
A03D - Business Development	155,100	0	0	142,700	0	0	0	297,800

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
A03E - East Nursing and Residential	0	0	0	1,379,000	0	0	0	1,379,000
A03F - Respond and Lavendar Court	804,800	600	6,600	52,000	0	(76,900)	0	787,100
A03N - North Nursing and Residential	0	0	0	1,035,100	0	0	0	1,035,100
A03S - South Nursing and Residential	0	0	0	673,000	0	0	0	673,000
A04A - Safeguarding Business Unit	172,700	0	0	4,400	0	(98,100)	0	79,000
A04D - Out of hours	0	0	0	106,700	0	0	0	106,700
A04F - Day Services	1,050,200	3,600	0	43,300	0	(7,000)	0	1,090,100
A05F - Pines Day Centre	270,200	200	150,000	31,900	0	0	0	452,300
A07E - East Locality Team	772,100	0	0	9,100	0	0	0	781,200
A07L - C T P L D	608,500	0	0	29,200	0	0	0	637,700
A07M - Mental Health Team	1,513,700	10,800	0	101,400	0	(217,100)	0	1,408,800
A07N - North Locality Team	550,600	0	0	9,100	0	0	0	559,700
A07R - RRR	2,272,300	20,000	0	84,700	0	(2,377,000)	0	0
A07S - South Locality Team	533,000	0	0	9,100	0	0	0	542,100
A08R - Community OT	447,900	347,800	0	1,000	0	0	0	796,700
	<b>11,304,600</b>	<b>383,000</b>	<b>156,600</b>	<b>33,215,800</b>	<b>0</b>	<b>(8,175,900)</b>	<b>0</b>	<b>36,884,100</b>
<b>Public Health</b>								
A01P - Public Health	595,700	6,300	3,000	6,339,300	0	(229,800)	0	6,714,500
	<b>595,700</b>	<b>6,300</b>	<b>3,000</b>	<b>6,339,300</b>	<b>0</b>	<b>(229,800)</b>	<b>0</b>	<b>6,714,500</b>
<b>Communities and Leisure</b>								
A01F - Supported Employment Service	92,000	0	0	0	0	0	0	92,000
B211 - BBO Big Lottery Management	79,700	300	300	103,600	0	(183,800)	0	100
B354 - Modern Apprenticeship Scheme	160,000	0	0	0	0	0	0	160,000
B552 - Employability	0	0	0	(420)	0	0	0	(420)
C001 - Parks & Open Spaces	200	816,300	0	75,000	0	(51,700)	(300)	839,500
C003 - Herschel HLF	32,100	700	0	24,300	0	(27,400)	0	29,700
C007 - Parks Development	163,100	0	0	1,610	0	0	0	164,710
C008 - Divisional Management	79,400	0	0	27,100	90,000	0	0	196,500

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
C010 - The Curve	310,300	25,100	0	32,800	0	(21,000)	0	347,200
C019 - Allotments	0	52,400	0	7,100	0	(16,000)	0	43,500
C025 - Leisure Management	48,700	50,000	0	309,200	0	(1,489,000)	0	(1,081,100)
C031 - Active Communities	90,600	0	0	29,000	0	0	0	119,600
C032 - Culture & Sport	72,800	0	0	12,650	0	0	0	85,450
C037 - Active Slough	43,700	0	0	31,500	0	0	0	75,200
C038 - Play Development	30,400	0	0	17,900	0	0	0	48,300
C039 - Get Active	29,800	0	0	120,100	0	(149,800)	0	100
C100 - Archive Joint Arrangement	0	0	0	0	97,100	0	0	97,100
C104 - Library Services	273,600	5,400	200	351,700	0	0	0	630,900
C109 - Curve Central Library	459,900	0	0	200	0	(28,000)	0	432,100
C115 - Britwell - Branch Library	128,600	0	0	100	0	(3,700)	0	125,000
C121 - Cippenham - Branch Library	129,800	0	0	100	0	(6,300)	0	123,600
C127 - Langley - Branch Library	127,300	0	0	100	0	(8,400)	0	119,000
C322 - Foundation Degree (Creative Academy)	231,400	35,000	0	204,500	0	(460,400)	0	10,500
C400 - Projects	1,000	0	0	100	0	(4,100)	0	(3,000)
C402 - Commissioning	0	0	0	0	171,500	0	0	171,500
C406 - Targeted Youth Support	1,434,400	6,500	0	(52,200)	0	0	0	1,388,700
C424 - Active Slough Projects	68,500	7,000	0	62,700	0	(138,100)	0	100
C529 - Management	0	0	0	108,100	0	0	0	108,100
F002 - Community Development	189,400	9,900	0	31,400	24,900	0	0	255,600
F210 - CLASS-Management	1,058,600	52,000	0	216,400	9,700	(1,073,700)	0	263,000
	<b>5,335,300</b>	<b>1,060,600</b>	<b>500</b>	<b>1,714,640</b>	<b>393,200</b>	<b>(3,661,400)</b>	<b>(300)</b>	<b>4,842,540</b>
<b>Regulatory Services</b>								
B199 - Prevent	185,700	0	0	4,800	0	(190,500)	0	0
B426 - Community Safety	171,700	800	0	(34,140)	0	0	0	138,360
D302 - Food and Safety	343,800	0	1,500	16,270	0	(46,500)	0	315,070
D303 - Trading Standards	425,900	0	600	(148,630)	300	(118,000)	0	160,170
D316 - Licencing	293,100	0	0	22,100	8,200	(459,900)	0	(136,500)
D320 - Cemetery and Crematorium	267,000	385,300	0	(76,200)	0	(1,753,200)	0	(1,177,100)



Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
D332 - Registrars	312,600	0	0	(37,500)	500	(359,700)	0	(84,100)
D333 - Citizenship	16,600	0	0	9,600	0	(76,000)	0	(49,800)
D338 - Coroners Service	0	0	0	0	280,000	0	0	280,000
H235 - Safer Communities Initiative	335,800	0	0	0	0	(335,900)	0	(100)
H254 - Domestic Abuse	97,500	300	0	204,700	0	0	0	302,500
K089 - CCTV	299,900	91,100	0	(91,300)	0	(10,500)	0	289,200
K095 - Careline	167,500	24,600	0	(92,700)	0	(37,000)	0	62,400
	<b>2,917,100</b>	<b>502,100</b>	<b>2,100</b>	<b>(223,000)</b>	<b>289,000</b>	<b>(3,387,200)</b>	<b>0</b>	<b>100,100</b>
<b>Total Adult and Communities</b>	<b>21,709,100</b>	<b>1,952,000</b>	<b>162,200</b>	<b>53,661,750</b>	<b>682,200</b>	<b>(25,974,600)</b>	<b>(300)</b>	<b>52,192,350</b>
<b><u>Children, Learning and Skills</u></b>								
<b>- Directorate Services</b>								
E902 - PRC/Dismissal	207,800	0	0	0	0	0	0	207,800
M01A - Central Management	524,000	800	0	(60,100)	1,000	0	0	465,700
F868 - PFI Unitary Charge	0	215,100	0	7,667,900	0	(3,014,900)	(3,678,100)	1,190,000
F901 - School Audit Fees	0	0	0	0	0	0	0	0
	<b>731,800</b>	<b>215,900</b>	<b>0</b>	<b>7,607,800</b>	<b>1,000</b>	<b>(3,014,900)</b>	<b>(3,678,100)</b>	<b>1,863,500</b>
<b>Slough Children's Services Trust</b>								
M99C - Children's Services Trust Contract	0	0	0	28,723,300	0	0	0	28,723,300
	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,723,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,723,300</b>
<b>Schools</b>								
F107 - Governor Training	35,700	0	0	0	0	0	0	35,700
F123 - Transport for SEN School Pupils	0	0	2,971,900	(46,300)	0	(16,000)	0	2,909,600
F158 - Strategic Information Resources	131,700	0	0	247,100	0	(38,000)	0	340,800
F200 - School Improvement Core	216,000	2,000	0	139,600	0	(287,000)	0	70,600
F201 - SACRA	0	0	0	5,000	0	0	0	5,000

Service	Employees	Premises-Related Expenditure	Transport-Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
F253 - Music Service (SF26)	327,600	27,000	0	22,500	2,000	(380,000)	0	(900)
F336 - Home to School Transport-Operational	0	0	50,700	0	0	0	0	50,700
F402 - Education Management (Inclusion)	100	0	0	29,100	0	0	0	29,200
F601 - Business Support	248,200	0	0	1,800	0	0	0	250,000
F831 - Tenancies for Schools	0	0	0	5,000	0	(17,600)	0	(12,600)
F860 - Catering General	0	0	0	11,300	0	(22,500)	0	(11,200)
	<b>959,300</b>	<b>29,000</b>	<b>3,022,600</b>	<b>415,100</b>	<b>2,000</b>	<b>(761,100)</b>	<b>0</b>	<b>3,666,900</b>
<b>Inclusion</b>								
F420 - Attendance Service	121,600	0	0	(164,700)	0	(80,000)	0	(123,100)
F500 - SEND	634,700	1,000	0	(147,000)	0	0	0	488,700
F520 - Other SEN	0	0	0	78,800	0	0	0	78,800
F640 - Traded Services Educational Psychologists	798,000	0	0	70,900	0	(633,700)	0	235,200
	<b>1,554,300</b>	<b>1,000</b>	<b>0</b>	<b>(162,000)</b>	<b>0</b>	<b>(713,700)</b>	<b>0</b>	<b>679,600</b>
<b>Early Years and Prevention</b>								
F143 - Sust of Childcare Mkt & Business Support	440,500	0	0	(555,900)	0	0	0	(115,400)
F144 - Assessment and Information Team	134,800	700	0	6,000	0	0	0	141,500
F146 - Workforce Development Training	8,500	2,300	0	26,400	0	(48,400)	0	(11,200)
F150 - Children's Centre Development Team	141,100	6,600	500	34,800	0	0	0	183,000
F175 - St Andrew's Way Childrens Centre	140,800	2,300	0	(86,000)	0	(10,500)	0	46,600
F176 - Romsey Close Childrens Centre	445,800	5,800	0	(219,600)	0	(124,100)	0	107,900
F186 - Monksfield Way Children's Centre	344,200	5,500	0	(215,800)	0	(82,800)	0	51,100
F187 - Chalvey Grove Children's Centre	425,500	6,000	0	(279,900)	0	(109,200)	0	42,400
F189 - Penn Road Children's Centre	453,300	6,100	0	(223,900)	0	(154,500)	0	81,000
F278 - Children's Centre Service Development	668,200	0	300	400,000	0	(5,000)	0	1,063,500
F279 - Elliman Avenue Children's Centre	152,000	2,200	0	(96,500)	0	0	0	57,700
F283 - Yew Tree Road Children's Centre	177,200	2,300	0	(143,800)	0	(5,500)	0	30,200
F297 - Wexham Road Childrens Centre	167,300	2,500	0	(98,500)	0	(10,700)	0	60,600
F371 - Childcare Referrals and Creche Services	0	0	0	22,000	0	0	0	22,000
F372 - Vicarage Way Children's Centre	145,000	2,300	0	(109,200)	0	(7,800)	0	30,300
F373 - Orchard Avenue Children's Centre	174,800	2,200	0	(96,900)	0	(8,700)	0	71,400

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
F388 - Family Learning	0	0	0	4,200	0	0	0	4,200
F470 - Children's Centre Services for Children with LDD	98,000	0	0	(70,000)	0	0	0	28,000
F481 - Early Years Advisory Service for Children with LDD	144,000	0	0	(118,100)	0	0	0	25,900
	<b>4,261,000</b>	<b>46,800</b>	<b>800</b>	<b>(1,820,700)</b>	<b>0</b>	<b>(567,200)</b>	<b>0</b>	<b>1,920,700</b>
<b>DSG</b>								
E010 - Baylis Court Nursery	0	0	0	564,350	0	0	0	564,350
E030 - Chalvey Nursery	0	0	0	543,850	0	0	0	543,850
E040 - Cippenham Nursery	0	0	0	690,700	0	0	0	690,700
E050 - Lea Nursery	0	0	0	555,250	0	0	0	555,250
E060 - Slough Centre Nursery	0	0	0	746,950	0	0	0	746,950
E200 - Claycots School	0	0	0	7,737,000	0	0	0	7,737,000
E210 - Colnbrook Church of England Primary School	0	0	0	185,100	0	0	0	185,100
E220 - Foxborough Primary School	0	0	0	71,600	0	0	0	71,600
E230 - Castleview Primary School	0	0	0	467,900	0	0	0	467,900
E240 - Cippenham Infant School	0	0	0	73,000	0	0	0	73,000
E250 - Holy Family Catholic Primary School	0	0	0	1,937,100	0	0	0	1,937,100
E260 - Ditton Park Academy	0	0	0	147,000	0	0	0	147,000
E270 - Eden Girls' School, Slough	0	0	0	22,000	0	0	0	22,000
E280 - Godolphin Infant School	0	0	0	180,000	0	0	0	180,000
E290 - Grove Academy	0	0	0	46,000	0	0	0	46,000
E300 - Herschel Grammar School	0	0	0	10,000	0	0	0	10,000
E310 - James Elliman Academy	0	0	0	337,000	0	0	0	337,000
E320 - Langley Grammar School	0	0	0	10,000	0	0	0	10,000
E330 - Montem Academy	0	0	0	294,900	0	0	0	294,900
E340 - Our Lady of Peace Catholic Primary and Nursery School	0	0	0	2,551,500	0	0	0	2,551,500
E350 - Lynch Hill Enterprise Academy	0	0	0	78,500	0	0	0	78,500
E360 - Parlaut Park Primary Academy	0	0	0	210,650	0	0	0	210,650
E370 - Pippins School	0	0	0	911,900	0	0	0	911,900
E380 - Priory School	0	0	0	4,620,000	0	0	0	4,620,000
E390 - Ryvers School	0	0	0	337,500	0	0	0	337,500

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
E400 - St Anthony's RC Primary	0	0	0	214,600	0	0	0	214,600
E410 - St Ethelbert's RC Primary	0	0	0	181,500	0	0	0	181,500
E420 - St Mary's Church of England Primary School	0	0	0	2,971,800	0	0	0	2,971,800
E430 - Western House Academy	0	0	0	294,200	0	0	0	294,200
E440 - Wexham Court Primary school	0	0	0	3,024,700	0	0	0	3,024,700
E450 - Pennwood Primary & Nursery School	0	0	0	3,691,400	0	0	0	3,691,400
E460 - The Langley Academy Primary	0	0	0	250,200	0	0	0	250,200
E470 - Khalsa Primary School	0	0	0	2,020,250	0	0	0	2,020,250
E480 - IQRA Slough Islamic Primary School	0	0	0	2,715,300	0	0	0	2,715,300
E490 - Willow Primary School	0	0	0	132,600	0	0	0	132,600
E500 - Arbour Vale Special School Academy	0	0	0	5,114,650	0	0	0	5,114,650
E510 - Beechwood Secondary	0	0	0	94,500	0	0	0	94,500
E550 - St Bernard's Catholic Grammar School	0	0	0	3,438,400	0	0	0	3,438,400
E560 - St Joseph's Catholic High School	0	0	0	146,000	0	0	0	146,000
E600 - Wexham School	0	0	0	5,062,600	0	0	0	5,062,600
E700 - Baylis Court School	0	0	0	28,000	0	0	0	28,000
E710 - The Langley Academy	0	0	0	116,000	0	0	0	116,000
E720 - Cippenham Primary School	0	0	0	97,000	0	0	0	97,000
E730 - Langley Hall Primary Academy	0	0	0	34,000	0	0	0	34,000
E740 - Lynch Hill School Primary Academy	0	0	0	381,800	0	0	0	381,800
E750 - Marish Primary School	0	0	0	736,600	0	0	0	736,600
E760 - Slough and Eton Church of England Bus.and Ent. College	0	0	0	215,000	0	0	0	215,000
E770 - The Godolphin Junior Academy	0	0	0	124,500	0	0	0	124,500
E780 - The Westgate School	0	0	0	221,000	0	0	0	221,000
E790 - Upton Court Grammar School	0	0	0	2,000	0	0	0	2,000
E803 - Haybrook College	0	0	0	1,920,740	0	0	0	1,920,740
E804 - Littledown School	0	0	0	676,200	0	0	0	676,200
E928 - DSG Non- Controllable	0	0	0	(337,200)	0	0	0	(337,200)
E930 - DSG (Inc)	0	0	0	0	0	(37,198,900)	0	(37,198,900)
E931 - DSG High Needs Block Income	0	0	0	0	0	(18,398,830)	0	(18,398,830)
E932 - DSG Early Years Block Income	0	0	0	0	0	(14,349,400)	0	(14,349,400)

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
E947 - DSG CSSB Block Income	0	0	0	0	0	(915,000)	0	(915,000)
F156 - Asset Management	0	0	0	12,800	0	0	0	12,800
F157 - Statutory and Regulatory Services	0	0	0	358,400	0	0	0	358,400
F166 - Hard to Place Pupils	0	0	0	0	170,000	0	0	170,000
F167 - Education Welfare Service	0	0	0	144,700	0	0	0	144,700
F169 - Admissions (DSG)	0	0	0	178,100	0	0	0	178,100
F191 - Early Years Inclusion Staffing	0	0	0	70,000	0	0	0	70,000
F233 - Exclusions and Access to Education	0	0	0	0	31,700	0	0	31,700
F235 - Home Education	0	0	0	0	42,600	0	0	42,600
F257 - EY 2 YearOld Funding-PVI's	0	0	0	1,070,200	0	0	0	1,070,200
F285 - EY 3-4 Year Old Extended Entitlement-PVI's	0	0	0	1,675,400	0	0	0	1,675,400
F326 - Post 16 Advisor	0	0	0	40,000	0	0	0	40,000
F360 - LA Safeguarding Board	0	0	0	30,000	0	0	0	30,000
F374 - Early Years Adaptations/ Practical Support	0	0	0	50,000	0	0	0	50,000
F375 - Early Years Strategic Financial support	0	0	0	80,000	0	0	0	80,000
F377 - Disability Access Fund	0	0	0	54,700	0	0	0	54,700
F406 - Littledown Primary Provision Behaviour	0	0	0	164,300	0	0	0	164,300
F409 - Early Intervention	0	0	0	0	67,690	0	0	67,690
F410 - Autism Outreach Team	0	0	0	135,000	0	0	0	135,000
F413 - 0-5 SEN Transport	0	0	0	46,300	0	0	0	46,300
F416 - Sensory Impairment	0	0	0	0	470,000	0	0	470,000
F417 - SALT	0	0	0	0	300,000	0	0	300,000
F430 - Vulnerable Children Management Incl.	0	0	0	30,000	0	0	0	30,000
F446 - Education Resource Services (Formerly LACES)	0	0	0	0	206,700	0	0	206,700
F460 - SEND Financial Support	0	0	0	105,000	0	0	0	105,000
F461 - SEN Assessment Capacity	0	0	0	217,000	0	0	0	217,000
F462 - Independent Special Schools	0	0	0	0	684,500	0	0	684,500
F463 - SENASS CAMB	0	0	0	60,000	0	0	0	60,000
F465 - SENCO Network	0	0	0	65,000	0	0	0	65,000
F550 - PVI EY Top Ups	0	0	0	0	200,000	0	0	200,000
F551 - HNB Out-borough placements Special	0	0	0	0	550,000	0	0	550,000

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
F552 - HNB Out-borough placements Mainstream	0	0	0	0	130,000	0	0	130,000
F558 - HNB Post 16	0	0	0	0	600,000	0	0	600,000
F561 - Growth Fund	0	0	0	809,300	0	0	0	809,300
F562 - Early Year Pupil Premium	0	0	0	20,200	0	0	0	20,200
F563 - Growth for Schools	0	0	0	(46,150)	0	0	0	(46,150)
F564 - EY Behaviour Support Services	0	0	0	42,000	0	0	0	42,000
F566 - Central Early Years Expenditure	0	0	0	68,800	0	0	0	68,800
F673 - Early Years Team Contribution	0	0	0	485,100	0	0	0	485,100
F691 - Early Years SEN Adv'sry Teachers / Sup Wkrs	0	0	0	118,100	0	0	0	118,100
F692 - EY Advisory Teachers/Support Workers	0	0	0	63,000	0	0	0	63,000
F800 - HNB DSG Non Controllable	0	0	0	202,000	0	0	0	202,000
F840 - Schools Forum	0	0	0	191,000	0	0	0	191,000
F909 - EY 3-4 Year Old Universal Entitlement - PVIs	0	0	0	3,633,400	0	0	0	3,633,400
	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,071,740</b>	<b>3,453,190</b>	<b>(70,862,130)</b>	<b>0</b>	<b>(337,200)</b>
Fxxx - PFI Other	0	0	0	0	0	0	3,678,100	3,678,100
<b>Total Children, Learning and Skills</b>	<b>7,506,400</b>	<b>292,700</b>	<b>3,023,400</b>	<b>101,835,240</b>	<b>3,456,190</b>	<b>(75,919,030)</b>	<b>0</b>	<b>40,194,900</b>
<b><u>Place and Development</u></b>								
<b>- Building Management</b>								
A107 - Landmark Place	0	787,100	0	(394,700)	0	0	0	392,400
B060 - Maintenance Management	0	166,200	0	46,100	0	0	0	212,300
B061 - Facilities Management	898,200	0	1,200	(55,500)	0	0	0	843,900
B064 - Observatory House	0	1,494,400	5,500	77,700	0	(227,000)	0	1,350,600
B070 - Community Caretakers	149,800	0	10,000	1,800	0	0	0	161,600
B143 - Corporate Landlord Manor Park C. Centre	0	31,500	0	(1,600)	0	(61,000)	0	(31,100)
B148 - Corporate Landlord Cippenham C. Centre	0	41,000	0	(500)	0	(62,100)	0	(21,600)

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
B149 - Corporate Landlord Langley Pavilion C. Cent	0	38,800	0	(7,300)	0	(30,000)	0	1,500
B150 - Corporate Landlord Manor Park Pavilion	0	14,900	0	900	0	(32,300)	0	(16,500)
B152 - Corporate Landlord New Chalvey C. Centre	56,500	106,700	0	(26,100)	0	(149,500)	0	(12,400)
B154 - Corporate Landlord Upton Lea Centre	0	38,400	0	(2,000)	0	(52,200)	0	(15,800)
B156 - Corporate Landlord Weekes Drive C. Centre	0	33,600	0	(500)	0	(37,500)	0	(4,400)
B158 - Corporate Landlord Westfield C. Centre	0	16,900	0	300	0	(10,100)	0	7,100
B159 - Corporate Landlord Mallards	0	25,700	0	2,000	0	0	0	27,700
B160 - Corporate Landlord Breakaway	0	22,500	0	0	0	0	0	22,500
B161 - Corporate Landlord Respond	0	19,000	0	0	0	0	0	19,000
B162 - Corporate Landlord Lavender Court	0	14,800	0	0	0	0	0	14,800
B163 - Corporate Landlord New Phoenix	0	20,600	0	3,000	0	0	0	23,600
B164 - Corporate Landlord Priors Day	0	24,700	0	0	0	0	0	24,700
B165 - Corporate Landlord The Pines Day	0	18,100	0	0	0	0	0	18,100
B166 - Corporate Landlord Elliman Resource	0	17,400	0	0	0	0	0	17,400
B167 - Corporate Landlord Britwell Hub	86,000	136,500	0	(43,100)	0	(50,500)	0	128,900
B169 - Corporate Landlord Cippenham	0	54,800	0	1,200	0	0	0	56,000
B170 - Corporate Landlord Langley Library	0	66,600	0	700	0	0	0	67,300
B172 - Corporate Landlord Orchard Youth Centre	0	44,000	0	(34,300)	0	(3,500)	0	6,200
B175 - Corporate Landlord The Curve	67,000	639,100	0	(16,400)	0	(29,300)	0	660,400
B177 - Corporate Landlord New Horizon Res Centre	0	144,900	0	0	0	(138,000)	0	6,900
B178 - Corporate Landlord Parks	14,600	0	300	0	0	(4,500)	0	10,400
B179 - Corporate Landlord Arbour Park	115,300	150,600	0	11,000	0	(106,000)	0	170,900
B180 - Corporate Landlord Eltham Park	0	13,100	0	0	0	(3,000)	0	10,100
B181 - Corporate Landlord Mercian Way Park	0	8,800	0	0	0	(2,400)	0	6,400
B182 - Corporate Landlord Harvey Park	0	8,700	0	0	0	(1,100)	0	7,600
B183 - Corporate Landlord Upton Court / Lancelles Pk	0	12,800	0	0	0	(22,000)	0	(9,200)
B184 - Corporate Landlord Kedermister Park	0	15,800	0	0	0	(3,500)	0	12,300
B186 - Corporate Landlord Chalvey Grove Childrens Centre	0	63,900	0	500	0	0	0	64,400
B187 - Corporate Landlord Elliman Avenue Childrens Centre	0	23,000	0	700	0	0	0	23,700
B188 - Corporate Landlord Monksfield Way Children's Centre	0	58,000	0	700	0	0	0	58,700
B189 - Corporate Landlord Orchard Avenue Children's Centre	0	24,600	0	600	0	0	0	25,200

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
B190 - Corporate Landlord Penn Road Children's Centre	0	57,600	0	800	0	0	0	58,400
B191 - Corporate Landlord Romsey Close Children's Centre	0	44,600	0	1,000	0	0	0	45,600
B192 - Corporate Landlord St Andrews Way Children's Centre	0	14,000	0	600	0	0	0	14,600
B193 - Corporate Landlord Yew Tree Road Children's Centre	0	21,400	0	700	0	0	0	22,100
B194 - Landlord Vicarage Way Children's Centre	0	18,400	0	500	0	0	0	18,900
B195 - Corporate Landlord Wexham Road Children's Centre	0	42,700	0	700	0	(24,000)	0	19,400
B196 - Libraries and Children Centres	58,800	0	0	8,000	0	0	0	66,800
B198 - Crossroads	0	0	0	0	0	(4,500)	0	(4,500)
K077 - Logistics-Postal & Courier	392,100	0	0	(28,900)	0	0	0	363,200
	<b>1,838,300</b>	<b>4,596,200</b>	<b>17,000</b>	<b>(451,400)</b>	<b>0</b>	<b>(1,054,000)</b>	<b>0</b>	<b>4,946,100</b>
<b>Direct Service Organisation (DSO)</b>								
D610 - Waste & Cleansing Refuse	2,636,100	0	603,600	(4,696,800)	0	0	265,100	(1,192,000)
D620 - Waste & Cleansing Streets	1,380,500	0	278,200	(2,260,500)	0	(26,200)	2,500	(625,500)
D630 - Waste & Cleansing Transfer	398,000	0	75,400	(1,397,500)	0	0	40,700	(883,400)
D750 - Grounds-Grounds Maintenance	1,916,100	0	266,800	(1,827,200)	0	0	310,400	666,100
D760 - Grounds-Grounds Schemes	0	0	0	(185,000)	0	0	0	(185,000)
D880 - Highways-Highways Maintenance	699,700	0	133,000	(646,600)	0	(200,000)	2,800	(11,100)
D890 - Highways-Highways Schemes	0	0	0	(2,050,000)	0	0	0	(2,050,000)
D900 - General-General Admin	550,500	374,200	400	1,159,800	0	0	111,100	2,196,000
	<b>7,580,900</b>	<b>374,200</b>	<b>1,357,400</b>	<b>(11,903,800)</b>	<b>0</b>	<b>(226,200)</b>	<b>732,600</b>	<b>(2,084,900)</b>
<b>Environmental Services</b>								
D341 - Environmental Services Client	28,900	0	0	0	0	0	0	28,900
D342 - Waste Management /Disposal	0	0	0	6,278,700	0	(960,500)	0	5,318,200
D343 - Chalvey Transfer Station	0	7,500	0	1,475,500	0	0	0	1,483,000
D344 - Other Cleansing Services	0	0	0	2,041,800	0	0	0	2,041,800
D346 - Domestic Refuse Contractor	0	4,360,500	0	0	0	0	0	4,360,500
D347 - Grounds Maintenance Contract	0	1,019,500	0	(36,300)	0	(30,000)	0	953,200
D348 - Waste & Environment	9,500	0	0	6,200	0	0	0	15,700



Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
<b>Housing (People) Services – Regulation &amp; Enforcement</b>	<b>38,400</b>	<b>5,387,500</b>	<b>0</b>	<b>9,765,900</b>	<b>0</b>	<b>(990,500)</b>	<b>0</b>	<b>14,201,300</b>
H111 - Caravan Parks	0	9,000	0	3,000	0	(97,100)	0	(85,100)
H219 - Housing Private Sector Regulation Team	457,400	0	0	5,800	0	(69,000)	0	394,200
H221 - HMO Licencing	31,600	0	0	0	0	(150,000)	0	(118,400)
H250 - Net Team North	213,000	1,400	0	6,700	0	0	0	221,100
H251 - Net Team South	165,100	1,300	0	6,700	0	0	0	173,100
H252 - Net Team East	219,900	1,400	0	6,700	0	0	0	228,000
H253 - Neighbourhoods Resilience & Enforcement	316,900	1,300	0	194,000	0	(10,400)	0	501,800
	<b>1,403,900</b>	<b>14,400</b>	<b>0</b>	<b>222,900</b>	<b>0</b>	<b>(326,500)</b>	<b>0</b>	<b>1,314,700</b>
<b>Housing (People) Services</b>								
H200 - Housing Development	120,300	0	0	(97,900)	0	0	0	22,400
H201 - Housing Allocations	143,300	0	0	500	3,500	0	0	147,300
H203 - JEH- 81 - 83 High Street	42,300	0	0	(42,300)	0	0	0	0
H204 - Housing Revenues and Reviews	158,900	0	0	0	0	0	0	158,900
H205 - Temporary Accommodation	58,100	3,185,000	0	62,700	0	(2,329,000)	0	976,800
H207 - Housing Advice and Homelessness	534,100	0	0	110,400	4,200	0	0	648,700
H209 - Customer and Business Support	160,000	0	0	2,500	0	0	0	162,500
H213 - Home Improvements	243,000	2,000	0	(140,200)	0	(217,600)	0	(112,800)
H216 - MHCLG RSI Grant	228,400	0	0	0	0	(228,400)	0	0
H217 - Housing Demand Grants	122,200	0	0	0	0	(122,200)	0	0
H218 - Social Lettings	170,900	0	0	207,800	0	0	0	378,700
H231 - Strategic Housing	174,300	0	0	12,800	0	0	0	187,100
	<b>2,155,800</b>	<b>3,187,000</b>	<b>0</b>	<b>116,300</b>	<b>7,700</b>	<b>(2,897,200)</b>	<b>0</b>	<b>2,569,600</b>
<b>Total Place and Development</b>	<b>13,017,300</b>	<b>13,559,300</b>	<b>1,374,400</b>	<b>(2,250,100)</b>	<b>7,700</b>	<b>(5,494,400)</b>	<b>732,600</b>	<b>20,946,800</b>

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
<b>Regeneration</b>								
<b>Economic Development</b>								
B415 - Economic Development	232,000	0	0	128,100	0	(373,000)	0	(12,900)
B418 - BID	0	35,000	0	0	0	0	0	35,000
	<b>232,000</b>	<b>35,000</b>	<b>0</b>	<b>128,100</b>	<b>0</b>	<b>(373,000)</b>	<b>0</b>	<b>22,100</b>
<b>Major Infrastructure Projects</b>								
D015 - Highways & Transportation								
Consultancies	0	73,000	0	427,900	0	(36,000)	0	464,900
D105 - Transport and Highways	1,035,600	0	27,200	(132,200)	0	(503,200)	0	427,400
D308 - Environmental Quality	172,300	0	3,600	108,200	0	(26,900)	0	257,200
D309 - Fleet Challenge	0	0	0	35,000	0	0	0	35,000
D411 - Highways / Roads (Structural)	0	87,600	0	0	0	0	0	87,600
D413 - Street Lighting	0	405,700	0	0	0	(50,000)	0	355,700
D500 - Traffic Management & Road Safety	0	348,500	0	100,400	0	(50,000)	0	398,900
D512 - Public Transport	0	5,000	2,231,000	0	0	(50,000)	0	2,186,000
M49A - Fleet Management	68,000	0	48,200	(45,600)	0	(49,100)	0	21,500
M50A - Community Transport	351,400	0	155,800	(297,100)	0	(180,900)	0	29,200
	<b>1,627,300</b>	<b>919,800</b>	<b>2,465,800</b>	<b>196,600</b>	<b>0</b>	<b>(946,100)</b>	<b>0</b>	<b>4,263,400</b>
<b>Planning and Transport</b>								
B126 - Local Land Charges	79,300	0	0	2,900	0	(144,700)	0	(62,500)
D010 - Bus Lane enforcement	100,000	0	0	198,000	0	(1,048,000)	0	(750,000)
D104 - Highways	340,900	0	0	(188,000)	0	0	0	152,900
D122 - Car Parks	22,700	189,800	0	154,500	0	(70,000)	0	297,000
D123 - On- Street Parking Account	223,800	15,000	400	1,189,300	0	(1,065,000)	0	363,500
D124 - Parking Development	0	0	0	51,000	0	0	0	51,000
D152 - Car Parks-Ground Level Pay	0	84,600	0	0	0	(371,300)	0	(286,700)

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
D158 - Car Parks-Hatfield Multi Storey	0	196,100	0	0	0	(91,700)	0	104,400
D170 - Car Parks-Ground Level Free	0	22,200	0	0	0	400	0	22,600
D182 - Car Parks-Herschel Multi Story	0	107,100	0	0	0	(232,500)	0	(125,400)
D206 - Planning Policy	324,000	358,000	700	9,200	0	0	0	691,900
D218 - Building Control	503,200	0	9,100	51,900	0	(503,600)	0	60,600
D224 - Development Management	980,100	0	3,600	69,100	0	(768,300)	0	284,500
D412 - Highways / Roads (Routine)	0	979,100	0	0	0	(10,000)	0	969,100
D458 - Land Drainage	0	58,100	0	0	0	0	100,700	158,800
D501 - Streetworks and Permits	176,200	17,000	10,000	0	0	(296,200)	0	(93,000)
	<b>2,750,200</b>	<b>2,027,000</b>	<b>23,800</b>	<b>1,537,900</b>	<b>0</b>	<b>(4,600,900)</b>	<b>100,700</b>	<b>1,838,700</b>
<b>Regeneration</b>								
D002 - Directorate Management Unit	687,200	0	0	(26,300)	0	0	0	660,900
	<b>687,200</b>	<b>0</b>	<b>0</b>	<b>(26,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,900</b>
<b>Regeneration Delivery</b>								
B071 - Property Services	743,300	0	18,200	(2,115,000)	0	0	0	(1,353,500)
	<b>743,300</b>	<b>0</b>	<b>18,200</b>	<b>(2,115,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,353,500)</b>
<b>Regeneration Development</b>								
B079 - Strategic Acquisition Board	0	0	0	0	0	(5,604,800)	0	(5,604,800)
B081 - Asset Management	645,900	0	1,200	(730,800)	0	(50,000)	0	(133,700)
B082 - Commercial Properties	0	287,200	0	1,300	0	(627,500)	0	(339,000)
B091 - Capital Disposal & Feasibility Studies	2,500	28,500	0	10,000	0	(319,500)	0	(278,500)
B480 - Bus Station	0	125,600	0	0	0	(83,600)	0	42,000
D452 - Property Management	0	3,000	0	0	0	(40,000)	0	(37,000)
	<b>648,400</b>	<b>444,300</b>	<b>1,200</b>	<b>(719,500)</b>	<b>0</b>	<b>(6,725,400)</b>	<b>0</b>	<b>(6,351,000)</b>
<b>Total Regeneration</b>	<b>6,688,400</b>	<b>3,426,100</b>	<b>2,509,000</b>	<b>(998,200)</b>	<b>0</b>	<b>(12,645,400)</b>	<b>100,700</b>	<b>(919,400)</b>

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
<b>Finance and Resources</b>								
<b>Customer and Communications</b>								
A106 - Customer Service Centre	1,879,800	0	0	(383,600)	0	0	0	1,496,200
A120 - Blue Badges	26,000	0	0	17,000	0	(14,000)	0	29,000
B048 - NNDR	0	0	0	100,900	0	(204,000)	0	(103,100)
B209 - Information Governance	84,400	0	0	0	0	0	0	84,400
B252 - Media & Communications	425,500	0	0	21,340	0	0	0	446,840
C043 - Events - Administration	0	0	0	55,100	0	(52,000)	0	3,100
C061 - Firework Spectacular	0	0	0	45,000	0	(34,000)	0	11,000
D305 - Local Welfare Provision	0	0	0	350,000	0	0	0	350,000
H015 - Revenues and Benefits Team	1,500,900	0	0	37,000	0	(13,000)	0	1,524,900
H020 - Council Tax Team	564,000	0	0	257,500	0	(694,800)	0	126,700
H063 - Concessionary Fares	0	0	0	2,000	0	0	0	2,000
K059 - Printing	77,500	0	0	92,300	0	(218,800)	0	(49,000)
	<b>4,558,100</b>	<b>0</b>	<b>0</b>	<b>594,540</b>	<b>0</b>	<b>(1,230,600)</b>	<b>0</b>	<b>3,922,040</b>
<b>Digital and Strategic IT</b>								
B275 - Information Governance-FOI	88,000	0	0	0	0	0	0	88,000
B276 - Systems Support & Development	372,700	0	0	(141,300)	0	0	0	231,400
B277 - Social Care System Support and Development	103,400	0	0	204,400	0	0	0	307,800
B282 - ICT	1,385,400	0	0	1,863,800	0	0	0	3,249,200
B342 - IS & IT Services	0	0	0	873,400	0	0	0	873,400
	<b>1,949,500</b>	<b>0</b>	<b>0</b>	<b>2,800,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,749,800</b>
<b>Finance</b>								
B007 - Finance Miscellaneous	0	0	0	30,400	0	0	0	30,400
B009 - Community Investment Fund	0	0	0	210,000	0	0	0	210,000
B010 - Transactional Finance	60,800	0	0	0	0	0	0	60,800

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
B015 - Corporate Finance	1,671,900	0	0	(710,500)	0	(1,150,000)	0	(188,600)
B016 - Finance & Resources Management Unit	219,100	0	0	56,600	0	0	0	275,700
B018 - Insurance and Risk Management	52,000	0	0	489,900	0	(210,000)	0	331,900
B024 - Care Leavers and Council Tax	0	0	0	75,000	0	0	0	75,000
B030 - P2P	126,800	0	0	(4,100)	0	0	0	122,700
B036 - Accounts Receivable	338,700	0	0	(66,600)	0	0	0	272,100
B054 - Cashiers	73,800	0	0	(27,200)	0	0	0	46,600
B132 - Internal Audit	0	0	0	189,800	0	0	0	189,800
B205 - Corporate & Democratic Core	0	0	0	(204,700)	0	0	0	(204,700)
B885 - Rent Accounts	88,100	0	0	(174,400)	0	0	0	(86,300)
B924 - Pensions	477,700	0	0	0	0	0	0	477,700
H009 - Investigations Unit	174,600	0	0	23,200	1,900	(100,000)	0	99,700
H051 - Benefits Paid and Subsidies	0	18,149,000	0	22,200	(946,100)	(17,635,800)	0	(410,700)
H052 - Discretionary Housing Payments	0	0	0	0	429,100	(429,100)	0	0
H411 - Housing Act Advances	0	0	0	0	0	(100)	(100)	(200)
H417 - Equity Share Scheme	0	0	0	0	0	(1,200)	0	(1,200)
B213 - Transformation Customer and Accomm.	0	0	0	(1,500,000)	0	0	0	(1,500,000)
	<b>3,283,500</b>	<b>18,149,000</b>	<b>0</b>	<b>(1,590,400)</b>	<b>(515,100)</b>	<b>(19,526,200)</b>	<b>(100)</b>	<b>(199,300)</b>
<b>Governance</b>								
B096 - Law & Corporate Governance Management	151,700	0	0	(93,700)	0	(72,600)	0	(14,600)
B146 - Corporate Procurement Team	319,000	0	0	(89,400)	0	(800,000)	0	(570,400)
B210 - Committee Services	312,700	3,100	0	533,900	0	(10,900)	0	838,800
B216 - Group Support	134,100	0	0	4,200	0	0	0	138,300
B228 - Mayoralty/Civic	51,700	0	15,000	18,900	11,700	0	0	97,300
B240 - Elections	0	33,200	0	154,000	0	0	0	187,200
B246 - Electoral Registration	221,300	0	0	57,300	0	(2,600)	0	276,000
	<b>1,190,500</b>	<b>36,300</b>	<b>15,000</b>	<b>585,200</b>	<b>11,700</b>	<b>(886,100)</b>	<b>0</b>	<b>952,600</b>
<b>People</b>								
B033 - Payroll	459,800	0	0	10,300	0	(68,000)	0	402,100
B329 - Emergency Planning	146,300	0	0	22,600	18,000	0	0	186,900

Service	Employees	Premises- Related Expenditure	Transport- Related Expenditure	Supplies & Services	Third Party Payments & Transfer Payments	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
B348 - Human Resources Management	1,381,900	0	0	(319,600)	0	(94,800)	0	967,500
B349 - Health and Safety	270,600	0	0	(38,100)	0	0	0	232,500
B352 - Union Work	49,100	0	0	0	0	0	0	49,100
B408 - People Service Transformation	0	0	0	(1,250,000)	0	0	0	(1,250,000)
B409 - Training Operational Budget	569,600	15,600	0	(69,800)	0	0	0	515,400
	<b>2,877,300</b>	<b>15,600</b>	<b>0</b>	<b>(1,644,600)</b>	<b>18,000</b>	<b>(162,800)</b>	<b>0</b>	<b>1,103,500</b>
<b>Total Finance and Resources</b>	<b>13,858,900</b>	<b>18,200,900</b>	<b>15,000</b>	<b>745,040</b>	<b>(485,400)</b>	<b>(21,805,700)</b>	<b>(100)</b>	<b>10,528,640</b>
<b>Chief Executive</b>								
- Chief Exec.								
B204 - Executive's Office	290,300	0	0	45,600	16,500	0	0	352,400
	<b>290,300</b>	<b>0</b>	<b>0</b>	<b>45,600</b>	<b>16,500</b>	<b>0</b>	<b>0</b>	<b>352,400</b>
<b>Strategy &amp; Performance</b>								
B203 - Strategy & Performance	814,800	0	0	(44,400)	0	0	0	770,400
	<b>814,800</b>	<b>0</b>	<b>0</b>	<b>(44,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>770,400</b>
<b>Total Chief Executive</b>	<b>1,105,100</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>16,500</b>	<b>0</b>	<b>0</b>	<b>1,122,800</b>
<b>Grand Total Net Cost of Services</b>	<b>63,885,200</b>	<b>37,431,000</b>	<b>7,084,000</b>	<b>152,994,930</b>	<b>3,677,190</b>	<b>(141,839,130)</b>	<b>832,900</b>	<b>124,066,090</b>

Service	Employees £	Premises- Related Expenditure £	Transport- Related Expenditure £	Supplies & Services £	Third Party Payments & Transfer Payments £	Income £	Other £	Budget 2020/21 £
<b><u>Non Department Items</u></b>								
- <b>Treasury Management</b>								
L501 - Interest Payable and Similar Charges	0	0	0	0	0	0	3,983,200	3,983,200
L502 - Interest & Investment Income	0	0	0	0	0	0	(3,108,000)	(3,108,000)
L506 - Minimum Revenue Provision	0	0	0	0	0	0	39,600	39,600
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>914,800</b>	<b>914,800</b>
<b>Other Non Service Items</b>								
L504 - Contingencies	0	0	0	0	0	0	2,610	2,610
L514 - General Fund Additional Items	0	0	0	0	0	0	(771,000)	(771,000)
L507 - Parish Precepts	0	0	0	0	0	0	199,700	199,700
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(568,690)</b>	<b>(568,690)</b>
<b>Grand Total SBC Budget Requirement</b>	<b>63,885,200</b>	<b>37,431,000</b>	<b>7,084,000</b>	<b>152,994,930</b>	<b>3,677,190</b>	<b>(141,839,130)</b>	<b>1,179,010</b>	<b>124,412,200</b>

## Appendix III All Services Growth 2020/21 to 2022/23

Directorate	Service	Type	Growth Description	20/21 £'000	21/22 £'000	22/23 £'000
Adults & Communities	Adult Social Care Operations	Demand	Care Act Responsibilities	25	25	25
Adults & Communities	Adult Social Care Operations	Demand	Demographic Growth	1,272	700	700
Adults & Communities	Communities and Leisure	Service Improvements	Skills training to improve employment Opp for residents	25	0	0
Adults & Communities	Regulatory	Demand	Coroner costs	40	0	0
<b>Total Adult and Communities</b>				<b>1,362</b>	<b>725</b>	<b>725</b>
Children, Learning & Skills	Children's Trust	Demand	Demographic Growth	1,588	0	0
Children, Learning & Skills	Schools - SEND Home to School Transport	Demand	Demographic Growth	600	0	0
<b>Total Children, Learning and Skills</b>				<b>2,188</b>	<b>0</b>	<b>0</b>
Place & Development	Building Management	Demand	Business rates revaluation and additional maintenance	608	(400)	0
Place & Development	Housing (People) Services	Demand	Temporary accommodation	870	0	0
<b>Total Place and Development</b>				<b>1,478</b>	<b>(400)</b>	<b>0</b>
Regeneration	Economic Development	Service Improvements	Town Centre staff and BID levy contribution	190	0	0
Regeneration	Planning & Transport	Governance	Delivery of the Local Plan	332	0	(332)
<b>Total Regeneration</b>				<b>522</b>	<b>0</b>	<b>(332)</b>
Finance & Resources	Customer & Comms (Rev. & Ben)	Service Improvements	Local Welfare Provision	75	0	0
Finance & Resources	Digital & Strategic I.T.	Governance	Cloud based disaster recovery facility	36	0	0



Directorate	Service	Type	Growth Description	20/21 £'000	21/22 £'000	22/23 £'000
Finance & Resources	Finance	Service Improvements	Additional fraud prevention	100	0	0
Finance & Resources	Governance	Governance	Election costs	132	0	0
Finance & Resources	People	Service Improvements	Slough Academy - Ongoing Costs	175	0	0
Finance & Resources	People	Service Improvements	Training systems and graduate programme	49	0	0
<b>Total Finance and Resources</b>				<b>567</b>	<b>0</b>	<b>0</b>
Chief Executive	Strategy & Performance (Transformation)	Service Improvements	Investment in strategic planning and performance management	100	0	0
<b>Total Chief Executive</b>				<b>100</b>	<b>0</b>	<b>0</b>
Non Departmental (F & R)	General Fund - BTL - L514	Governance	Budgeted Increase of General Reserve	750	0	0
Non Departmental (F& R)	Contingency - L504	Governance	Additional Pressures	0	1,000	0
Non Departmental (F& R)	General Fund - BTL - L514	Governance	Creation of Brexit Reserve	(200)	0	0
<b>Total Non-Departmental</b>				<b>550</b>	<b>1,000</b>	<b>0</b>
<b>Total Proposed Growth</b>				<b>6,767</b>	<b>1,325</b>	<b>393</b>

Total Proposed Growth by Type	20/21 £'000	21/22 £'000	22/23 £'000
Demand	5,003	325	725
Service Improvements	714	0	0
Governance	1,050	1,000	(332)
<b>TOTAL</b>	<b>6,767</b>	<b>1,325</b>	<b>393</b>

## Appendix IV All Services Saving 2020/21 to 2022/23

Directorate	Service	Type	Savings Description	Identified Transformation Saving	20/21 £'000	21/22 £'000	22/23 £'000
Adults & Communities	Adult Social Care Commissioning	Commercial	Recommission floating support services		100	0	0
Adults & Communities	Adult Social Care Commissioning	Strategic Review	Review Provider Services and Personalisation Opportunities		150	0	0
Adults & Communities	Adult Social Care Operations	Efficiency	Mental Health - Extension of Hope House Services		100	0	0
Adults & Communities	Adult Social Care Operations	Efficiency	Reduced costs following increased Extra Care Housing provision		0	0	200
Adults & Communities	Communities and Leisure	Commercial	Leisure Services - Leisure Contract Management savings		1,489	0	0
Adults & Communities	Communities and Leisure	Efficiency	Redesign support		51	0	0
Adults & Communities	Communities and Leisure	Income	Revenue payback from capital investment		40	0	0
Adults & Communities	Regulatory Services	Commercial	Regulatory services becoming fully self funded		465	0	0
<b>Total Adult and Communities</b>					<b>2,395</b>	<b>0</b>	<b>200</b>
Children, Learning and Skills	Schools (General Fund)	Efficiency	Redesign support		110	0	0
Children, Learning and Skills	School Effectiveness	Income	School Effectiveness Review	Transformation	180	0	0
Children, Learning and Skills	Children, Learning and Skills	Strategic Review	Transformation of Early Help	Transformation	300	0	0
Children, Learning and Skills	Children, Learning and Skills	Strategic Review	Transformation of Early Help phase 2		0	150	0
<b>Total Children, Learning and Skills</b>					<b>590</b>	<b>150</b>	<b>0</b>
Place & Development	Environmental Services & DSO	Commercial	DSO Traded Services	Transformation	135	270	0
Place & Development	Environmental Services & DSO	Income	DSO wins more major infrastructure project work (one off)		700	(700)	0
Place & Development	Environmental Services & DSO	Commercial	Environmental services - work for other LA's (Line Painting etc.)	Transformation	150	0	0
Place & Development	Environmental Services & DSO	Income	Inflationary increases and grant bids		156	(50)	0
Place & Development	Housing (People) Services	Efficiency	Housing Regulations Team - Business Dev. Manager		50	50	0
Place & Development	Housing (People) Services	Efficiency	Private Sector Acquisition Team (Housing)		100	0	0
<b>Total Place and Development</b>					<b>1,291</b>	<b>(430)</b>	<b>0</b>

Directorate	Service	Type	Savings Description	Identified Transformation Saving	20/21	21/22	22/23
					£'000	£'000	£'000
Regeneration	Regeneration Development	Commercial	Regeneration - Income generation target		100	0	0
Regeneration	Planning & Transport	Income	Traffic Enforcement Income		400	0	0
Regeneration	Regeneration Development	Commercial	ESFA - One off funding for school on TVU site		(1,000)	0	0
Regeneration	Regeneration Development	Income	Income from Car Park on TVU		0	0	(100)
<b>Total Regeneration</b>					<b>(500)</b>	<b>0</b>	<b>(100)</b>
Finance & Resources	Fin. & Res. (Directorate wide)	Commercial	Customer & Accommodation - Transformation Savings	Transformation	1,500	1,500	0
Finance & Resources	Fin. & Res. (Directorate wide)	Efficiency	Efficiencies from redesigned support services		1,184	0	0
Finance & Resources	Governance	Commercial	Recommissioning and reviews of major comm'l contracts	Transformation	300	300	0
Finance & Resources	People (Directorate wide)	Staffing	Slough Academy - Reduce Agency Spend	Transformation	750	750	0
Finance & Resources	People (Directorate wide)	Staffing	Electric Vehicle Initiatives		210	0	0
<b>Total Finance and Resources</b>					<b>3,944</b>	<b>2,550</b>	<b>0</b>
Non Departmental (F&R)	Treasury - Interest Receivable	Commercial	Wexham - Additional interest following delayed return of Capital		(340)	0	0
Non Departmental (F&R)	Treasury - Interest Receivable	Commercial	Increased income from Treasury Management		575	100	(500)
<b>Total Non-Departmental</b>					<b>235</b>	<b>100</b>	<b>(500)</b>
<b>Total Saving</b>					<b>7,955</b>	<b>2,370</b>	<b>(400)</b>

Total Saving by Type	20/21	21/22	22/23
	£'000	£'000	£'000
Commercial	3,474	2,170	(500)
Efficiency	1,595	50	200
Income	1,476	(750)	(100)
Staffing	960	750	0
Strategic Review	450	150	0
<b>TOTAL</b>	<b>7,955</b>	<b>2,370</b>	<b>(400)</b>

## Appendix V Slough Council CASH LIMIT General Fund 2020/21

Service	2019/20 Base Budget £	Virements £	2019/20 Amended Budget as at 18-Mar-2020 £	Grant Elimination £	2019/20 Amended Budget as at 18-Mar-2020 RESTATED £	Total Inflation £	Directorate Growth £	Savings Identified £	Other £	2020/21 Base Budget £
<b>Adults and Communities</b>										
Adult Social Care Comm.	3,725,200	(43,390)	3,681,810	0	3,681,810	219,300	0	(250,000)	0	3,651,110
Adult Social Care Operations	30,975,600	278,370	31,253,970	3,669,000	34,922,970	764,130	1,297,000	(100,000)	0	36,884,100
Communities and Leisure	6,453,400	60	6,453,460	0	6,453,460	125,170	25,000	(1,580,000)	(181,090)	4,842,540
Public Health	(612,000)	(36,500)	(648,500)	7,363,000	6,714,500	0	0	0	0	6,714,500
Regulatory Services	488,700	(24,000)	464,700	0	464,700	60,400	40,000	(465,000)	0	100,100
<b>Total Adults and Communities</b>	<b>41,030,900</b>	<b>174,540</b>	<b>41,205,440</b>	<b>11,032,000</b>	<b>52,237,440</b>	<b>1,169,000</b>	<b>1,362,000</b>	<b>(2,395,000)</b>	<b>(181,090)</b>	<b>52,192,350</b>
<b>Children, Learning and Skills</b>										
Children, Learning and Skills	33,294,900	(82,830)	33,212,070	3,678,000	36,890,070	742,700	2,188,000	(590,000)	1,301,330	40,532,100
DSG	(337,200)	0	(337,200)	0	(337,200)	0	0	0	0	(337,200)
<b>Total Children, Learning and Skills</b>	<b>32,957,700</b>	<b>(82,830)</b>	<b>32,874,870</b>	<b>3,678,000</b>	<b>36,552,870</b>	<b>742,700</b>	<b>2,188,000</b>	<b>(590,000)</b>	<b>1,301,330</b>	<b>40,194,900</b>
<b>Place and Development</b>										
Building Management	3,795,200	14,920	3,810,120	0	3,810,120	53,820	608,000	0	474,160	4,946,100
Direct Service Org.(DSO)	(1,446,000)	289,900	(1,156,100)	0	(1,156,100)	118,000	0	(835,000)	(211,800)	(2,084,900)
Environmental Services	14,454,400	(289,900)	14,164,500	0	14,164,500	130,990	0	(306,000)	211,810	14,201,300
Housing (People) Serv. – Reg. & Enf.	1,340,500	22,780	1,363,280	0	1,363,280	24,340	0	(50,000)	(22,920)	1,314,700
Housing (People) Services	1,755,700	0	1,755,700	0	1,755,700	43,950	870,000	(100,000)	(50)	2,569,600
<b>Total Place and Development</b>	<b>19,899,800</b>	<b>37,700</b>	<b>19,937,500</b>	<b>0</b>	<b>19,937,500</b>	<b>371,100</b>	<b>1,478,000</b>	<b>(1,291,000)</b>	<b>451,200</b>	<b>20,946,800</b>

Service	2019/20 Base Budget £	Virements £	2019/20 Amended Budget as at 18-Mar-2020 £	Grant Elimination £	2019/20 Amended Budget as at 18-Mar-2020 RESTATED £	Total Inflation £	Directorate Growth £	Savings Identified £	Other £	2020/21 Base Budget £
<b>Regeneration</b>										
Economic Development	(169,700)	0	(169,700)	0	(169,700)	1,800	190,000	0	0	22,100
Major Infrastructure Projects	4,181,200	227,300	4,408,500	0	4,408,500	86,900	0	(100,000)	(132,000)	4,263,400
Planning and Transport	1,813,300	(98,100)	1,715,200	0	1,715,200	191,500	332,000	(400,000)	0	1,838,700
Regeneration	655,500	(690)	654,810	0	654,810	6,400	0	0	(310)	660,900
Regeneration Delivery	(1,386,800)	0	(1,386,800)	0	(1,386,800)	33,300	0	0	0	(1,353,500)
Regeneration Development	(7,261,700)	0	(7,261,700)	0	(7,261,700)	18,700	0	1,000,000	(108,000)	(6,351,000)
<b>Total Regeneration</b>	<b>(2,168,200)</b>	<b>128,510</b>	<b>(2,039,690)</b>	<b>0</b>	<b>(2,039,690)</b>	<b>338,600</b>	<b>522,000</b>	<b>500,000</b>	<b>(240,310)</b>	<b>(919,400)</b>
<b>Finance and Resources</b>										
Customer and Communications	8,857,200	(115,680)	8,741,520	747,400	9,488,920	34,460	75,000	0	(5,676,340)	3,922,040
Digital and Strategic IT	1,108,000	131,980	1,239,980	0	1,239,980	53,530	36,000	0	3,420,290	4,749,800
Finance	(1,298,800)	510,643	(788,157)	40,600	(747,557)	266,210	100,000	(2,684,000)	2,866,047	(199,300)
Governance	(34,200)	1,098,660	1,064,460	0	1,064,460	56,300	132,000	(300,000)	(160)	952,600
People	1,890,100	(380)	1,889,720	0	1,889,720	47,800	224,000	(960,000)	(98,020)	1,103,500
<b>Total Finance and Resources</b>	<b>10,522,300</b>	<b>1,625,223</b>	<b>12,147,523</b>	<b>788,000</b>	<b>12,935,523</b>	<b>458,300</b>	<b>567,000</b>	<b>(3,944,000)</b>	<b>511,817</b>	<b>10,528,640</b>
<b>Chief Executive</b>										
Chief Executive	333,800	0	333,800	0	333,800	18,600	0	0	0	352,400
Strategy and Performance	629,900	(1,090)	628,810	0	628,810	41,700	100,000	0	(110)	770,400
<b>Total Chief Executive</b>	<b>963,700</b>	<b>(1,090)</b>	<b>962,610</b>	<b>0</b>	<b>962,610</b>	<b>60,300</b>	<b>100,000</b>	<b>0</b>	<b>(110)</b>	<b>1,122,800</b>
<b>Total Net Cost of Services</b>	<b>103,206,200</b>	<b>1,882,053</b>	<b>105,088,253</b>	<b>15,498,000</b>	<b>120,586,253</b>	<b>3,140,000</b>	<b>6,217,000</b>	<b>(7,720,000)</b>	<b>1,842,837</b>	<b>124,066,090</b>

Service	2019/20 Base Budget £	Virements £	2019/20 Amended Budget as at 18-Mar-2020 £	Grant Elimination £	2019/20 Amended Budget as at 18-Mar-2020 RESTATED £	Total Inflation £	Directorate Growth £	Savings Identified £	Other £	2020/21 Base Budget £
<b><u>Non-Departmental Items</u></b>										
<b><u>Treasury Management</u></b>										
L501-Interest Payable & Similar Charges	2,972,200	0	<b>2,972,200</b>	0	<b>2,972,200</b>	0	0	0	1,011,000	<b>3,983,200</b>
L502-Interest & Investment Income	<b>(2,873,000)</b>	0	<b>(2,873,000)</b>	0	<b>(2,873,000)</b>	0	0	<b>(235,000)</b>	0	<b>(3,108,000)</b>
L506-MRP	39,600	0	<b>39,600</b>	0	<b>39,600</b>	0	0	0	0	<b>39,600</b>
<b>Total Treasury Management</b>	<b>138,800</b>	<b>0</b>	<b>138,800</b>	<b>0</b>	<b>138,800</b>	<b>0</b>	<b>0</b>	<b>(235,000)</b>	<b>1,011,000</b>	<b>914,800</b>
<b><u>Other Non Service Items</u></b>										
L504-Contingencies	1,455,983	<b>(1,455,983)</b>	<b>0</b>	0	<b>0</b>	0	0	0	2,610	<b>2,610</b>
L514-General Fund Additional Items	200,000	<b>(426,070)</b>	<b>(226,070)</b>	0	<b>(226,070)</b>	0	550,000	0	<b>(1,094,930)</b>	<b>(771,000)</b>
<b>Total Other Non Service Items</b>	<b>1,655,983</b>	<b>(1,882,053)</b>	<b>(226,070)</b>	<b>0</b>	<b>(226,070)</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>(1,092,320)</b>	<b>(768,390)</b>
<b>SBC BUDGET REQUIREMENT (EX PARISHES)</b>	<b>105,000,983</b>	<b>0</b>	<b>105,000,983</b>	<b>15,498,000</b>	<b>120,498,983</b>	<b>3,140,000</b>	<b>6,767,000</b>	<b>(7,955,000)</b>	<b>1,761,517</b>	<b>124,212,500</b>
L507-Parish Precepts	102,600	0	<b>102,600</b>	0	<b>102,600</b>	0	0	0	97,100	<b>199,700</b>
<b>SBC BUDGET REQUIREMENT (INC PARISHES)</b>	<b>105,103,583</b>	<b>0</b>	<b>105,103,583</b>	<b>15,498,000</b>	<b>120,601,583</b>	<b>3,140,000</b>	<b>6,767,000</b>	<b>(7,955,000)</b>	<b>1,858,617</b>	<b>124,412,200</b>

Service	2019/20 Base Budget £	Virements £	2019/20 Amended Budget as at 18-Mar-2020 £	Grant Elimination £	2019/20 Amended Budget as at 18-Mar-2020 RESTATED £	Total Inflation £	Directorate Growth £	Savings Identified £	Other £	2020/21 Base Budget £
<b>L515-Sources of Finance</b>										
2902 New Homes Bonus	(2,717,000)	0	(2,717,000)	0	(2,717,000)	0	0	0	456,400	(2,260,600)
2906 Adult Social Care Grant	(74,000)	(1,322,000)	(1,396,000)	0	(1,396,000)	0	0	0	(1,486,500)	(2,882,500)
A2993 S31 Grant – Bus. Rates Retention Tax Loss	(1,322,000)	1,322,000	0	0	0	0	0	0	0	0
2995 Council Tax Requirement	(58,595,583)	0	(58,595,583)	0	(58,595,583)	0	0	0	(2,525,117)	(61,120,700)
2998 NNDR	(42,395,000)	0	(42,395,000)	0	(42,395,000)	0	0	0	333,800	(42,061,200)
Public Health Grant	0	0	0	(7,363,000)	(7,363,000)	0	0	0	(206,200)	(7,569,200)
PFI Grant	0	0	0	(3,678,000)	(3,678,000)	0	0	0	0	(3,678,000)
Better Care Fund	0	0	0	(3,357,000)	(3,357,000)	0	0	0	(516,000)	(3,873,000)
Independent Living Fund	0	0	0	(312,000)	(312,000)	0	0	0	(3,000)	(315,000)
LCTS Admin Support Grant	0	0	0	(158,000)	(158,000)	0	0	0	(8,000)	(166,000)
Housing Benefit Admin Support Grant	0	0	0	(630,000)	(630,000)	0	0	0	144,000	(486,000)
<b>TOTAL SOURCES OF FINANCE</b>	<b>(105,103,583)</b>	<b>0</b>	<b>(105,103,583)</b>	<b>(15,498,000)</b>	<b>(120,601,583)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,810,617)</b>	<b>(124,412,200)</b>

## Appendix VI Housing Revenue Account Cost Centre Spend by Type 2020/21

Service	Employees	Premises	Transport	Supplies & Services	Third Party Payments & Transfers	Income	Other	Budget 2020/21
	£	£	£	£	£	£	£	£
J006 - Management Team	230,600	11,000	5,000	406,800	6,500	0	0	659,900
J007 - IT Support (HRA)	58,900	0	0	0	0	0	0	58,900
J009 - Customer and Business Support (HRA)	56,300	0	0	0	0	0	0	56,300
J010 - De-Designated Team from Supporting Housing	500	23,000	0	6,000	0	0	0	29,500
J015 - Tenant Services	118,400	1,449,300	0	125,600	0	(19,600)	0	1,673,700
J016 - North Neighbourhood Team	436,500	34,000	0	55,500	0	(4,000)	0	522,000
J017 - South Neighbourhood Team	308,700	34,000	0	35,500	0	0	0	378,200
J018 - East Neighbourhood Team	429,200	50,000	0	35,500	0	0	0	514,700
J019 - Housing Intervention	456,600	26,000	0	80,000	0	(32,000)	0	530,600
J020 - Clients Services Team	973,800	20,000	0	178,800	0	0	0	1,172,600
J021 - Neighbourhood-Resilience& Enforcement Team	244,800	34,000	0	55,500	0	0	0	334,300
J022 - Housing Allocations	69,900	0	0	0	0	0	0	69,900
J028 - Tenants Participation Team	242,400	0	0	45,500	25,000	0	0	312,900
J029 - Investigations Unit (HRA)	45,400	0	0	0	0	0	0	45,400
J100 - Lettings	154,600	0	0	50,000	0	0	0	204,600
J150 - Service Charge Administration	273,300	0	0	(24,000)	0	0	0	249,300
J200 - HRA Recharges	38,000	400,000	0	3,409,400	6,500	(88,100)	0	3,765,800
J606 - Housing Repairs (RMI 1.12.17)	0	5,384,300	0	0	0	0	0	5,384,300
J607 - Housing Repairs (Day to Day) (RMI 1.12.17)	0	3,167,000	0	0	0	0	0	3,167,000
J*** - All J codes Control Code	0	0	0	0	0	(19,129,900)	0	(19,129,900)
J400 - Housing Revenue Account	0	0	0	15,276,000	17,415,000	(35,953,000)	5,703,000	2,441,000
<b>Net Cost of Services</b>	<b>4,137,900</b>	<b>10,632,600</b>	<b>5,000</b>	<b>19,736,100</b>	<b>17,453,000</b>	<b>(55,226,600)</b>	<b>5,703,000</b>	<b>2,441,000</b>
<b>Housing Revenue Account Financing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,441,000)</b>	<b>(2,441,000)</b>
<b>Housing Revenue Account</b>	<b>4,137,900</b>	<b>10,632,600</b>	<b>5,000</b>	<b>19,736,100</b>	<b>17,453,000</b>	<b>(55,226,600)</b>	<b>3,262,000</b>	<b>0</b>



## Appendix VII General Fund Capital Budget by Cost Centre 2020/21

General Fund Service Capital Budgets	Budget 2019/20	Budget 2020/21
	£	£
<b><u>Adults and Communities</u></b>		
<b>Adult Social Care Operations</b>		
P331 - Social Care IT Developments	486,000	0
P577 - Learning Disability Change Programme	912,000	0
P195 - Autism Capital Grant	6,000	0
	<b>1,404,000</b>	<b>0</b>
<b>Communities and Leisure</b>		
P107 - Repairs to Montem	39,000	0
P162 - Community Leisure Facilities	153,000	66,000
P141 - Langley Leisure Centre	725,000	0
P969 - Salt Hill Leisure	1,000,000	0
P165 - Leisure Centre Farnham Road	4,348,000	0
P164 - New Ice	700,000	0
	<b>6,965,000</b>	<b>66,000</b>
<b>Regulatory Services</b>		
P083 - Cemetery Extension	151,000	5,700,000
P873 - Crematorium Project	54,000	0
P198 - Allotments Improvement Project	535,000	0
	<b>740,000</b>	<b>5,700,000</b>
<b>Total Adult and Communities</b>	<b>9,109,000</b>	<b>5,766,000</b>

General Fund Service Capital Budgets	Budget 2019/20 £	Budget 2020/21 £
<b><u>Children, Learning and Skills</u></b>		
<b>Schools</b>		
P051 - Primary Expansions	477,000	250,000
P076 - Town Hall Conversion	100,000	0
P093 - Schools Modernisation Programme	532,000	890,000
P101 - SEN Resources Expansion	3,955,000	1,250,000
P783 - Schools Devolved Capital	100,000	90,000
P673 - DDA/SENDA Access Works	50,000	0
P139 - 323 High St/Haybrook	54,000	0
P153 - Special School Expansion	437,000	3,340,000
P095 - Secondary Expansion Programme	13,378,000	1,800,000
P207 - Refurbishment of Wexham House	75,000	0
	<b>19,158,000</b>	<b>7,620,000</b>
<b>Early Years and Prevention</b>		
P749 - Children's Centres Refurbishments	132,000	0
P142 - Children's Centres IT	24,000	0
P196 - Early Years Service Capital Development Programme	500,000	250,000
	<b>656,000</b>	<b>250,000</b>
<b>Total Children, Learning and Skills</b>	<b>19,814,000</b>	<b>7,870,000</b>
<b><u>Place and Development</u></b>		
<b>Building Management</b>		
P185 - Manor Park Hall & Comm Centre Refurbishment	13,000	0
P146 - Arbour Park Community Sports Facility	42,000	0
P191 - Fire Risk Assessment Works	498,000	0
P193 - Purchase new Corporate HQ	7,591,000	3,000,000
Pxxx - Customer & Accommodation	4,000,000	0
	<b>12,144,000</b>	<b>3,000,000</b>

General Fund Service Capital Budgets	Budget 2019/20 £	Budget 2020/21 £
<b>Environmental Services</b>		
P580 - Mayrise Insourcing	21,000	0
P176 - Refuse fleet & Grounds Plant equipment	459,000	0
P581 - Domestic Wheeled Bins & Containers	125,000	125,000
P219 - Urban Tree Challenge Fund	0	1,023,000
P177 - Recycling Initiatives	0	500,000
	<b>605,000</b>	<b>1,648,000</b>
<b>Housing (People) Services</b>		
P006 - Disabled Facilities Grant	564,000	550,000
P184 - Refurbishment 2 Victoria St and 34 Herschel St	28,000	0
	<b>592,000</b>	<b>550,000</b>
<b>Housing Development and Contracts</b>		
P194 - Compulsory Purchase Order Reserve	430,000	1,645,000
P181 - Nova House Capital Loan	1,045,000	5,000,000
P208 - Chalvey Extra Care Housing	500,000	14,800,000
	<b>1,975,000</b>	<b>21,445,000</b>
<b>Total Place and Development</b>	<b>15,316,000</b>	<b>26,643,000</b>
<b><u>Regeneration</u></b>		
<b>Major Infrastructure Projects</b>		
P102 - Local Sustainable Transport Fund	191,000	0
P149/P098 - A332 Windsor Road Widening Scheme LEP	1,500,000	0
P192 - LTP Implementation Plan	771,000	400,000
P160 - LED Upgrade	2,150,000	0
P881 - Colnbrook By-pass	0	129,000
P186 - Bridge Capital Works	108,000	1,600,000
P201 - Stoke Road LEP	1,349,000	9,540,000
P202 - MRT Phase 2 LEP	2,270,000	11,000,000
P157 - Burnham Station LEP	668,000	0
P053 - Langley Station LEP	764,000	0

General Fund Service Capital Budgets	Budget 2019/20	Budget 2020/21
	£	£
P579 - A4 Cycle	298,000	0
P188 - Community Transport Fleet	630,000	0
P155 - Air Quality Monitoring	76,000	38,000
P125 - Electric Vehicle Network	177,000	600,000
P170 - Carbon Management-Fleet Challenge	29,000	970,000
P168 - Re-fit Programme	154,000	1,334,000
P203 - Car Club	100,000	500,000
Environmental Initiatives-match funding	0	1,000,000
	<b>11,235,000</b>	<b>27,111,000</b>
<b>Planning and Transport</b>		
P174 - P111 - Highways Maintenance Programme	1,384,000	1,289,000
Pxxx - Highways & Payments Improvements	0	1,000,000
P728 - Highway Reconfigure & Resurface	634,000	500,000
	<b>2,018,000</b>	<b>2,789,000</b>
<b>Regeneration Delivery</b>		
P180 - Capital works following Stock Condition Survey	3,799,000	2,400,000
	<b>3,799,000</b>	<b>2,400,000</b>
<b>Regeneration Development</b>		
P204 - Hub Development	100,000	5,000,000
Pxxx - Youth Hub	0	5,000,000
P127 - Demolition Montem/TVU Site	1,950,000	1,950,000
P171 - Slough Basin	76,000	0
P135 - Plymouth Road	123,000	0
P172 - TVU development	9,031,000	4,000,000
P156 - Strategic Acquisition fund	26,303,000	20,000,000
P159 - Hotel development	17,271,000	20,673,000
P206 - Refurbishment 32 Chalvey Road East	75,000	0
P178 - Lease surrender Serena Hall	85,000	0
P179 - James Elliman Homes	13,900,000	13,000,000
P056 - Slough Dog Recreation Area	16,000	0
	<b>68,930,000</b>	<b>69,623,000</b>

General Fund Service Capital Budgets	Budget 2019/20 £	Budget 2020/21 £
<b>Total Regeneration</b>	<b>85,982,000</b>	<b>101,923,000</b>
<b><u>Finance and Resources</u></b>		
<b>Digital and Strategic IT</b>		
P145/P161 - Financial Systems Upgrade	1,000,000	500,000
P084 - IT Infrastructure Refresh	3,345,000	3,350,000
P183 - Management Information Centre	110,000	0
	<b>4,455,000</b>	<b>3,850,000</b>
<b>Finance</b>		
P871 - Community Investment Fund	1,825,000	1,050,000
	<b>1,825,000</b>	<b>1,050,000</b>
<b>Total Finance and Resources</b>	<b>6,280,000</b>	<b>4,900,000</b>
<b>TOTAL GENERAL FUND CAPITAL BUDGET</b>	<b>136,501,000</b>	<b>147,102,000</b>

## Appendix VIII Housing Revenue Account Capital Budget by Cost Centre 2020/21

Housing Revenue Account Capital Budgets	Budget 2019/20 £	Budget 2020/21 £
<b>RMI Capital Programme</b>		
P419 - Garage Sites	2,000,000	2,000,000
P409 - Boiler Replacement	900,000	500,000
P408 - Broom & Poplar Fire Compliance Upgrade Works	636,000	0
Pxxx- Budget Virement from HRA Projects for Broome & Poplar	-636,000	0
P413 - Kitchen & Bathrooms	700,000	700,000
P431 - FRA & Asbestos Removal Works (bring forward £3m years 6/7)	3,000,000	0
P415 - Re-Wiring/Consumer Units	120,000	120,000
P436 - De-Designated Refurbishment	1,000,000	0
P547 - Major Aids & Adaptations	250,000	250,000
	<b>7,970,000</b>	<b>3,570,000</b>
<b>Planned Maintenance Capital</b>	-	-
P412 - Windows and Door Replacement	700,000	700,000
P422 - Security & Controlled Entry Modernisation	1,200,000	483,000
P433 - Capitalised VOIDS	60,000	60,000
P406 - Stock Condition Survey	192,000	0
P405 - Tower and Ashbourne	2,839,000	0
P432 - RMI Remodelling and Investment	5,289,000	4,000,000
	<b>10,280,000</b>	<b>5,243,000</b>
<b>Affordable Homes</b>		
P575 - Affordable Homes	16,384,000	8,000,000
	<b>16,384,000</b>	<b>8,000,000</b>
<b>TOTAL HOUSING REVENUE ACCOUNT CAPITAL BUDGET</b>	<b>34,634,000</b>	<b>16,813,000</b>