

STP Carers Event

Frimley Health & Care Sustainability & Transformation Partnership 17th January 2018

**Frimley Health
& Care STP**



Health & Wellbeing

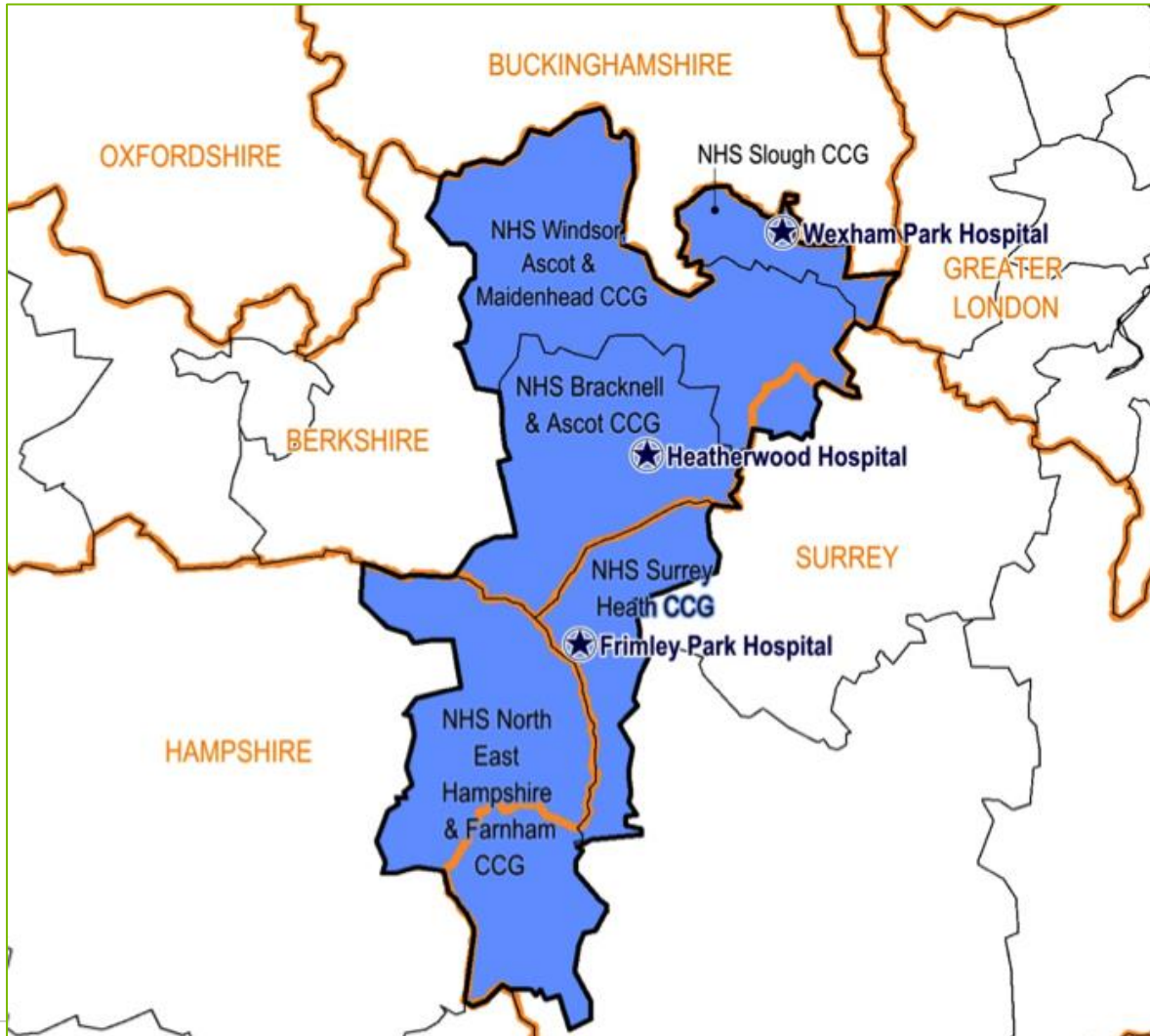


Care & Quality



Finance & Efficiency

Our geography and context



Frimley STP population of 800,000 people in east Berkshire, Hampshire and Surrey.

Involves over 30 statutory bodies.

Background – The need for greater collaboration

- Health and care organisations have historically tended to operate in silos, focusing on the patients under their direct care
- National environment has largely reinforced this view
- This has led to organisations being very good at treating the patient in front of them, with a concentration on ‘getting them out the door’
- But not necessarily a system best able to utilise limited resources in the best interests of patients and the public more widely

Sustainability and Transformation Partnerships

- Number of programmes were already in place to encourage/galvanise collaborative working, but STPs were an attempt to systematise
- Embraced by many areas as a useful tool for tackling issues collectively around aligned priorities across Local Authorities and Health organisations
- Statutory requirements unlikely to change soon
- This is likely to have implications for both local areas and how national bodies work with them
- Locally we want to reinforce our local systems and work collaboratively at every level to bring about the best solutions for our local residents and the public pound.

1. System Drivers and Priorities

National & STP MOU requirements

Nine national 'must do's': Primary Care, Urgent and Emergency Care, Referral to treatment times, Cancer, Mental Health, Learning Disabilities, improving quality, financial sustainability, development of high quality STP

MOU priority areas:

Primary Care
Urgent and Emergency Care
Cancer
Mental Health

Our priorities for the next 5 years

Priority 1: Making a substantial step change to improve wellbeing, increase prevention, self-care and early detection.

Priority 2: Action to improve long term condition outcomes including greater self management & proactive management across all providers for people with single long term conditions

Priority 3: Frailty Management: Proactive management of frail patients with multiple complex physical & mental health long term conditions, reducing crises and prolonged hospital stays.

Priority 4: Redesigning urgent and emergency care, including integrated working and primary care models providing timely care in the most appropriate place

Priority 5: Reducing variation and health inequalities across pathways to improve outcomes and maximise value for citizens across the population, supported by evidence.

Our Transformation & Delivery Programmes for 2018/19

Prevention & Self-care: Ensure people have the skills, confidence and support to **take responsibility for their own health and wellbeing**

Integrated care decision-making: Develop **integrated decision making hubs** to provide single points of access to services such as rapid response and re-ablement

GP Transformation: Lay foundations for a new model of **general practice provided at scale**, including development of GP federations to improve resilience and capacity.

Support Workforce: Design a **support workforce** that is fit for purpose across the system

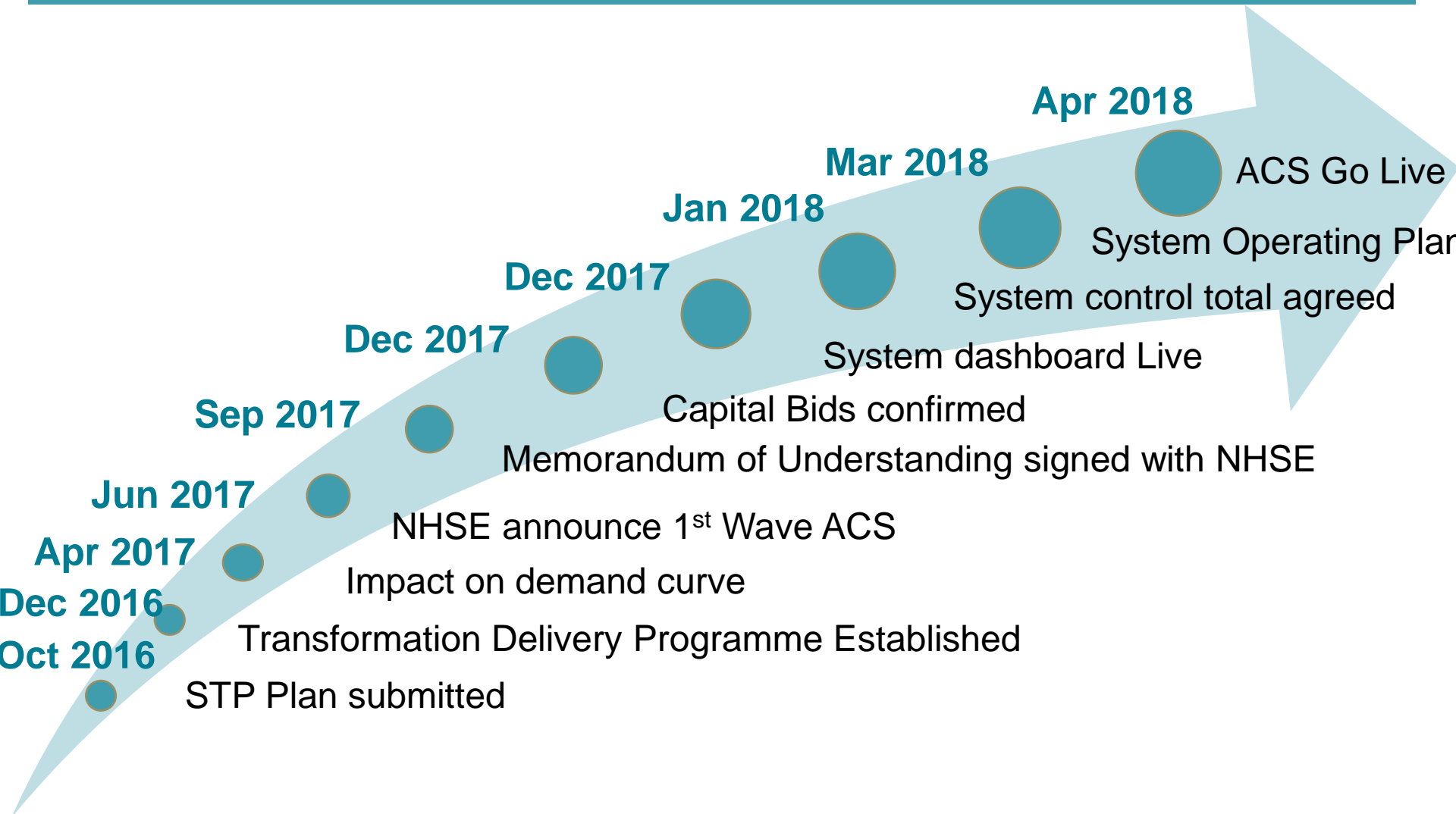
Care and Support: Transform the **social care support market** including a comprehensive capacity and demand analysis and market management.

Reducing clinical variation: Reduce **clinical variation** to improve outcomes and maximise value for individuals across the population.

Shared Care record: Implement a **shared care record** that is accessible to professionals across the STP footprint.

Mental Health & Learning Disability:

Our ACS Journey - Developing our system and relationships





Between six and 10 sustainability and transformation plan areas set to become “accountable care organisations or systems, ***which will for the first time since 1990 effectively end the purchaser provider split,*** bringing about integrated funding and delivery for a given geographical population”.

Simon Stevens, Public Accounts Committee, 27 February 2017

To become ACSs, STPs must take accountability for delivery in exchange for additional freedoms

ACSs must be able to:

- 1 Agree an **accountable performance contract** with NHS England and NHS Improvement;
- 2 Commit to shared performance goals and a **financial system 'control total'**;
- 3 Create an effective collective decision making and **governance structure**;
- 4 Demonstrate they are **integrated**;
- 5 Deploy rigorous and validated **population health management capabilities**;
- 6 Establish clear mechanisms for **patient choice**.

In return, the NHS national bodies will offer:

- a **Delegated decision rights** in respect of commissioning of primary care and specialised services;
- b A **devolved transformation funding package**;
- c A **single 'one stop shop' regulatory relationship** with NHS England and NHS Improvement;
- d The **ability to redeploy attributable staff and related funding** from NHS England and NHS Improvement to support the work of the ACS.

Developing the Frimley Accountable Care System

Focus

- On delivering the priorities agreed across all partners from health and social care
 - Place-based, person-centred approach to delivery of health & care
 - Relationships at all levels
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Governance

- Governance designed to support delivering the changes, using local MOU
- Move towards shadow ACS governance structure, including providers, CCGs and local authorities
- Working with King's Fund and with other systems across England to share ideas in ACS development
- Clinical involvement at all levels, including STP Board

Engaging local people and clinicians



- **70 community ambassadors** in Vanguard ensuring patient views are integral to service development and shaping our engagement activity
- **Clinical leads** co-design all service changes and developments
- Frimley Health and Care is being developed as a **Communications and Engagement Exemplar.**

Developing our STP workforce



- 2020 Leadership Programme – supporting STP partners to innovate and make real on the ground changes to improve joined up services